

Consumer Durables & Apparel/Finland, November 5, 2018
Spot comment

### Maintaining "Buy"

Marimekko had a strong Q3 and the company is now on an improved growth trajectory, following own actions that are now bearing fruit. We consider Marimekko's outlook as being positive and retain "Buy" rating for the shares.

#### Guidance gives room for only EUR 1.4m EBIT in Q4

Marimekko had a very strong Q3. Performance remained solid in most markets. Despite strong Q3 guidance of max EUR 12m adj. EBIT in 2018E was kept intact. EUR 10.6m has been reached after Q3, implying guidance gives room for only EUR 1.4m for Q4. Earnings in Q4 are to be weakened by a revenue timing issue (part of revenue was timed from Q4 into Q3) and higher costs.

# Shares could reach EUR 30 level if EBIT margin meets 15% Marimekko revised its financial targets. Most notable change is in EBIT margin target, which is now 15% vs. 10% earlier. The 10% will be reached in 2018E. If 15% was reached, our DCF model and multiple exercises imply shares could reach EUR ~30 level,

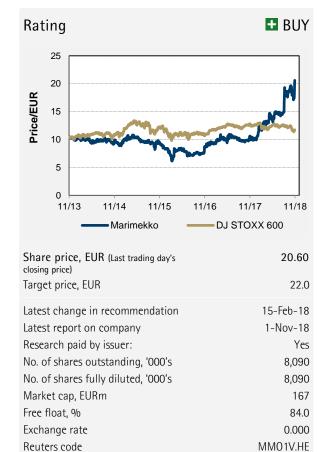
#### Extra dividend of EUR 1.25 to be distributed

even without assuming higher growth than currently.

Marimekko board proposes to distribute an extra dividend of EUR 1.25 per share, which is EUR  $\sim$ 10m. This corresponds to the divestment proceeds of the Herttoniemi real estate. Net cash was EUR 17m at the end of Q3. The remaining EUR 7m is reserved for general business development needs.

#### Maintaining "Buy" with an ex-div TP of EUR 22 (18)

We have raised FY19-20E estimates and expect a dividend of EUR 1.85 (0.60 ordinary + 1.25 extra) to be distributed for FY18E. We continue to see Marimekko's outlook to be positive and valuation attractive. Our TP of EUR 22 (18) values the shares at 12.7x EV/EBIT with our 2019E estimates, or at 11% premium to the peer group, justified by a clear turn in sales and further margin upside upon continued growth.



■ BUY □ HOLD ■ SELL

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Next interim report

Average daily volume, EURm

| KEY FIGU     | IRES          |              |           |                    |            |            |                 |             |                |            |
|--------------|---------------|--------------|-----------|--------------------|------------|------------|-----------------|-------------|----------------|------------|
|              | Sales<br>EURm | EBIT<br>EURm | EBIT<br>% | Ptx profit<br>EURm | EPS<br>EUR | P/E<br>(x) | EV/Sales<br>(x) | P/CF<br>(x) | EV/EBIT<br>(x) | DPS<br>EUR |
| 2016         | 100           | 6            | 6.1%      | 6                  | 0.60       | 15.7       | 0.8             | 11.6        | 13.0           | 0.40       |
| 2017         | 102           | 9            | 8.4%      | 7                  | 0.73       | 13.8       | 0.8             | 7.4         | 9.2            | 0.50       |
| 2018E        | 114           | 12           | 10.8%     | 12                 | 1.01       | 20.3       | 1.3             | 18.5        | 12.3           | 1.85       |
| 2019E        | 118           | 13           | 11.1%     | 13                 | 1.32       | 15.6       | 1.3             | 13.2        | 11.9           | 0.70       |
| 2020E        | 122           | 15           | 12.0%     | 15                 | 1.48       | 14.0       | 1.2             | 12.1        | 10.3           | 0.75       |
| Market cap   | , EURm        |              | 167 E     | BV per share 201   | 8E, EUR    |            | 5.0 CAGR I      | EPS 2017-2  | 20, %          | 26.5       |
| Net debt 2   | 018E, EURm    |              | -16 F     | Price/book 2018    |            |            | 4.1 CAGR        | sales 2017- | 20, %          | 6.1        |
| Enterprise   | value, EURm   |              | 151 [     | Dividend yield 20  | )18E, %    |            | 9.0 ROE 20      | )18E, %     |                | 23.0       |
| Total assets | s 2018E, EURn | n            | 55 1      | Tax rate 2018E, 9  | <b>/</b> o |            | 31.7 ROCE 2     | 2018E, %    |                | 33.3       |
| Goodwill 2   | 018E, EURm    |              | 0 6       | Equity ratio 2018  | BE, %      |            | 74.2 PEG, P/    | E 18/CAGR   |                | 1.2        |

All the important disclosures can be found on the last pages of this report.

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### Estimates

| Marimekko estimates                                                                  | FY2013                             | FY2014                                  | FY2015                          | FY2016                          | Q1                              | 201<br>02                        | 7 03                              | Q4                               | FY2017                                   | Q1                       | 201<br>02                       | 8E<br>Q3                         | Q4E                             | FY2018E                          | FY2019E                      |
|--------------------------------------------------------------------------------------|------------------------------------|-----------------------------------------|---------------------------------|---------------------------------|---------------------------------|----------------------------------|-----------------------------------|----------------------------------|------------------------------------------|--------------------------|---------------------------------|----------------------------------|---------------------------------|----------------------------------|------------------------------|
| Finland<br>Retail revenue<br>Wholesale revenue<br>License revenue                    | 35.1<br>16.5<br>0.6                | 35.4<br>16.2<br>0.4                     | 37.6<br>14.7<br>0.4             | 38.9<br>16.6<br>0.3             | 8.1<br>3.7<br>0.0               | 9.4<br>2.9<br>0.0                | 11.3<br>3.7<br>0.0                | 12.0<br>4.3<br>0.1               | 40.8<br>14.6<br>0.2                      | 7.7<br>4.2<br>0.0        | 11.8<br>4.3<br>0.0              | 12.6<br>4.6<br>0.0               | 12.8<br>4.8<br>0.1              | 44.8<br>17.8<br>0.2              | 45.7<br>18.2<br>0.2          |
| Total  Retail growth (%)  Wholesale growth (%)  License growth (%)  Total growth (%) | 52.2<br>3%<br>-6%<br>-30%<br>0%    | 52.0<br>1%<br>-1%<br>-24%<br><i>0</i> % | 52.7<br>6%<br>-10%<br>-4%<br>1% | 55.8<br>3%<br>13%<br>-38%<br>6% | 20%<br>12%<br>-38%<br>17%       | 12.4<br>-11%<br>3%<br>61%<br>-8% | 15.1<br>4%<br>-22%<br>-54%<br>-4% | 16.4<br>12%<br>-25%<br>9%<br>-1% | 55.7<br>5%<br>-12%<br>-23%<br><i>0</i> % | -5%<br>13%<br>14%<br>1%  | 25%<br>45%<br>2%<br>30%         | 17.2<br>11%<br>24%<br>-9%<br>14% | 17.6<br>6%<br>11%<br>0%<br>7%   | 62.8<br>10%<br>22%<br>2%<br>13%  | 64.1<br>2%<br>2%<br>0%<br>2% |
| Scandinavia<br>Retail revenue<br>Wholesale revenue<br>License revenue<br>Total       | 4.4<br>3.8<br>0.0<br><b>8.2</b>    | 5.2<br>3.3<br>0.0<br><b>8.5</b>         | 4.8<br>2.9<br>0.0<br><b>7.8</b> | 5.0<br>2.9<br>0.0<br><b>7.9</b> | 1.0<br>0.8<br>0.0<br>1.8        | 1.2<br>0.6<br>0.0<br>1.9         | 1.4<br>0.8<br>0.0<br>2.3          | 1.4<br>1.2<br>0.0<br><b>2.6</b>  | 5.1<br>3.4<br>0.0<br><b>8.</b> 5         | 1.0<br>0.9<br>0.0<br>1.9 | 1.6<br>0.7<br>0.0<br><b>2.2</b> | 1.3<br>0.9<br>0.0<br><b>2.3</b>  | 1.3<br>1.2<br>0.0<br><b>2.6</b> | 5.2<br>3.8<br>0.0<br>9.0         | 5.3<br>4.0<br>0.0<br>9.3     |
| Retail growth (%)                                                                    | 32%                                | 18%                                     | -6%                             | 3%                              | 1%                              | -7%                              | 10%                               | 4%                               | 2%                                       | -4%                      | 26%                             | -7%                              | -6%                             | 2%                               | 3%                           |
| Wholesale growth (%)                                                                 | -17%                               | -13%                                    | -11%                            | -2%                             | 2%                              | 5%                               | 21%                               | 39%                              | 18%                                      | 24%                      | 6%                              | 14%                              | 5%                              | 12%                              | 5%                           |
| License growth (%)                                                                   | -100%                              | na.                                     | na.                             | na.                             | na.                             | na.                              | na.                               | na.                              | na.                                      | na.                      | na.                             | na.                              | 0%                              | na.                              | na.                          |
| Total growth (%)                                                                     | 4%                                 | 4%                                      | <b>-8</b> %                     | 1%                              | 1%                              | <b>-3</b> %                      | 1 <b>4</b> %                      | 18%                              | <b>8</b> %                               | 8%                       | 2 <b>0</b> %                    | 1%                               | -1%                             | <b>6</b> %                       | <b>4</b> %                   |
| EMEA<br>Retail revenue<br>Wholesale revenue<br>License revenue<br>Total              | 1.4<br>6.2<br>0.1<br><b>7.7</b>    | 1.5<br>5.9<br>0.2<br><b>7.</b> 5        | 1.2<br>6.9<br>0.2<br><b>8.3</b> | 1.1<br>7.8<br>0.3<br><b>9.2</b> | 0.2<br>1.8<br>0.1<br><b>2.1</b> | 0.2<br>1.9<br>0.1<br>2.3         | 0.3<br>1.8<br>0.1<br><b>2.2</b>   | 0.4<br>2.7<br>0.1<br>3.1         | 1.1<br>8.3<br>0.3<br>9.7                 | 0.4<br>2.1<br>0.1<br>2.6 | 0.4<br>1.8<br>0.1<br>2.3        | 0.3<br>2.2<br>0.1<br><b>2.7</b>  | 0.4<br>2.8<br>0.1<br>3.3        | 1.5<br>9.0<br>0.4<br><b>10.9</b> | 1.7<br>9.5<br>0.4<br>11.5    |
| Retail growth (%)                                                                    | -6%                                | 7%                                      | -20%                            | -10%                            | -29%                            | -2%                              | 40%                               | 26%                              | 5%                                       | 57%                      | 48%                             | 17%                              | 20%                             | 33%                              | 10%                          |
| Wholesale growth (%)                                                                 | 0%                                 | -5%                                     | 17%                             | 14%                             | -3%                             | 13%                              | -14%                              | 28%                              | 6%                                       | 17%                      | -6%                             | 21%                              | 5%                              | 9%                               | 5%                           |
| License growth (%)                                                                   | -6%                                | 62%                                     | 27%                             | 60%                             | 47%                             | 4%                               | -16%                              | -21%                             | -2%                                      | 15%                      | 17%                             | 0%                               | 0%                              | 9%                               | 0%                           |
| Total growth (%)                                                                     | <b>-1</b> %                        | <b>-2</b> %                             | 10%                             | 12%                             | <b>-6</b> %                     | 10%                              | <b>-9</b> %                       | <b>26</b> %                      | <b>5</b> %                               | 22%                      | 1%                              | <b>20</b> %                      | 7%                              | 12%                              | <b>6</b> %                   |
| North America<br>Retail revenue<br>Wholesale revenue<br>License revenue<br>Total     | 5.6<br>2.5<br>0.4<br><b>8.</b> 5   | 6.0<br>2.0<br>0.6<br>8.6                | 5.9<br>2.4<br>1.0<br><b>9.2</b> | 5.2<br>2.2<br>0.5<br><b>7.9</b> | 1.2<br>0.5<br>0.0<br>1.7        | 1.3<br>0.4<br>0.4<br>2.1         | 1.4<br>0.7<br>0.1<br>2.2          | 1.4<br>0.8<br>0.0<br>2.2         | 5.3<br>2.5<br>0.5<br><b>8.3</b>          | 1.0<br>0.5<br>0.1<br>1.6 | 1.4<br>0.9<br>0.1<br>2.4        | 1.4<br>0.8<br>0.0<br>2.2         | 1.4<br>0.9<br>0.0<br>2.3        | 5.1<br>3.1<br>0.3<br>8.5         | 5.3<br>3.2<br>0.3<br>8.8     |
| Retail growth (%)                                                                    | 39%                                | 7%                                      | -1%                             | -11%                            | 12%                             | -1%                              | -2%                               | -4%                              | 1%                                       | -18%                     | 3%                              | -3%                              | 3%                              | -3%                              | 4%                           |
| Wholesale growth (%)                                                                 | -21%                               | -22%                                    | 22%                             | -9%                             | -9%                             | -25%                             | 41%                               | 51%                              | 14%                                      | 3%                       | 134%                            | 8%                               | 2%                              | 25%                              | 4%                           |
| License growth (%)                                                                   | -18%                               | 48%                                     | 47%                             | -47%                            | 37%                             | -4%                              | 28%                               | -10%                             | 2%                                       | 165%                     | -63%                            | -51%                             | 0%                              | -40%                             | 0%                           |
| Total growth (%)                                                                     | 10%                                | 1%                                      | <i>7</i> %                      | <b>-14</b> %                    | 5%                              | <b>-7</b> %                      | 11%                               | 11%                              | 4%                                       | -8%                      | <b>16</b> %                     | <b>-1</b> %                      | 3%                              | <i>3</i> %                       | 4%                           |
| APAC<br>Retail revenue<br>Wholesael revenue<br>License revenue<br>Total              | 2.3<br>15.2<br>0.0<br><b>17.</b> 5 | 2.7<br>14.9<br>0.0<br>17.5              | 3.2<br>14.5<br>0.0<br>17.7      | 3.5<br>15.4<br>0.0<br>18.8      | 0.9<br>4.2<br>0.0<br>5.1        | 0.9<br>3.2<br>0.0<br>4.2         | 0.9<br>4.0<br>0.6<br>5.5          | 1.3<br>4.2<br>0.0<br>5.5         | 4.0<br>15.5<br>0.6<br><b>20.2</b>        | 0.9<br>4.8<br>0.4<br>6.1 | 0.9<br>4.3<br>0.0<br>5.1        | 0.9<br>4.6<br>0.0<br>5.5         | 1.4<br>4.3<br>0.1<br>5.8        | 4.1<br>18.0<br>0.5<br>22.5       | 4.4<br>19.4<br>0.5<br>24.3   |
| Retail growth (%)                                                                    | 251%                               | 16%                                     | 18%                             | 9%                              | 12%                             | 10%                              | 30%                               | 15%                              | 16%                                      | 1%                       | -5%                             | 4%                               | 4%                              | 1%                               | 8%                           |
| Wholesale growth (%)                                                                 | 26%                                | -2%                                     | -2%                             | 6%                              | -5%                             | 7%                               | -4%                               | 9%                               | 1%                                       | 15%                      | 32%                             | 16%                              | 3%                              | 16%                              | 8%                           |
| License growth (%)                                                                   | -33%                               | 150%                                    | -100%                           | na.                             | na.                             | na.                              | na.                               | na.                              | na.                                      | na.                      | na.                             | -100%                            | 0%                              | -18%                             | 0%                           |
| Total growth (%)                                                                     | <b>37</b> %                        | <i>0</i> %                              | 1%                              | 7%                              | <b>-3</b> %                     | 7%                               | 13%                               | 11%                              | 7%                                       | <b>20</b> %              | <b>24</b> %                     | 1%                               | 5%                              | 12%                              | <b>8</b> %                   |
| REVENUE SPLIT<br>Finland<br>International                                            | 52.2<br>41.9                       | 52.0<br>42.1                            | 52.7<br>43.0                    | 55.8<br>43.8                    | 11.8<br>10.7                    | 12.4<br>10.4                     | 15.1<br>12.2                      | 16.4<br>13.4                     | 55.7<br>46.6                             | 11.9<br>12.2             | 16.2<br>12.1                    | 17.2<br>12.7                     | 17.6<br>14.0                    | 62.8<br>50.9                     | 64.1<br>53.9                 |
| Finland growth (%)                                                                   | <i>0</i> %                         | <i>0</i> %                              | 1%                              | 6%                              | 17%                             | -8%                              | -4%                               | -1%                              | <i>0</i> %                               | 1%                       | 30%                             | 14%                              | 7%                              | 13%                              | 2%                           |
| International growth (%)                                                             | 1 <i>6</i> %                       | <i>1</i> %                              | 2%                              | 2%                              | -1%                             | 3%                               | 8%                                | 15%                              | <i>6</i> %                               | 14%                      | 17%                             | 4%                               | 4%                              | 9%                               | 6%                           |
| REVENUE SPLIT<br>Retail<br>Wholesale<br>License                                      | 48.8<br>44.2<br>1.1                | 50.7<br>42.2<br>1.2                     | 52.7<br>41.4<br>1.6             | 53.6<br>44.9<br>1.1             | 11.4<br>11.0<br>0.2             | 13.2<br>9.1<br>0.5               | 15.3<br>11.1<br>0.8               | 16.5<br>13.2<br>0.2              | 56.3<br>44.4<br>1.6                      | 10.9<br>12.6<br>0.6      | 16.0<br>11.9<br>0.3             | 16.5<br>13.2<br>0.2              | 17.3<br>14.0<br>0.3             | 60.7<br>51.7<br>1.4              | 62.4<br>54.2<br>1.4          |
| Retail growth (%)                                                                    | 12%                                | 4%                                      | 4%                              | 2%                              | 15%                             | -8%                              | 6%                                | 10%                              | 5%                                       | -4%                      | 22%                             | 8%                               | 5%                              | 8%                               | 3%                           |
| Wholesale growth (%)                                                                 | 1%                                 | -4%                                     | -2%                             | 9%                              | 1%                              | 5%                               | -9%                               | 1%                               | -1%                                      | 15%                      | 31%                             | 19%                              | 6%                              | 17%                              | 5%                           |
| License growth (%)                                                                   | -24%                               | 12%                                     | 26%                             | -31%                            | 7%                              | 1%                               | 219%                              | -10%                             | 52%                                      | 293%                     | -43%                            | -80%                             | 57%                             | -17%                             | 0%                           |
| TOTAL REVENUE                                                                        | 94.0                               | 94.2                                    | 95.7                            | 99.6                            | 22.5                            | 22.8                             | 27.2                              | 29.8                             | 102.3                                    | 24.1                     | 28.2                            | 29.8                             | 31.6                            | 113.7                            | 118.0                        |
| Growth (%)                                                                           | <i>6%</i>                          | <i>0</i> %                              | 2%                              | 4%                              | 7%                              | -3%                              | 1%                                | 6%                               | <i>3%</i>                                | 7%                       | 24%                             | 10%                              | <i>6</i> %                      | <i>11%</i>                       | 4%                           |
| Raw materials & consumables                                                          | -33.5                              | -32.8                                   | -35.2                           | -40.2                           | -8.5                            | -9.3                             | -9.0                              | -10.7                            | -37.4                                    | -9.0                     | -10.9                           | -11.2                            | -12.0                           | -43.0                            | -44.8                        |
| Growth (%)                                                                           | 14%                                | -2%                                     | 7%                              | 14%                             | -14%                            | -4%                              | -10%                              | -1%                              | -7%                                      | 6%                       | 18%                             | 25%                              | 12%                             | 15%                              | 4%                           |
| Gross profit                                                                         | 60.5                               | 61.4                                    | 60.4                            | 59.4                            | 14.0                            | 13.5                             | 18.3                              | 19.1                             | 64.9                                     | 15.1                     | 17.3                            | 18.7                             | 19.6                            | 70.7                             | 73.2                         |
| Gross margin                                                                         | 64.3 %                             | 65.2 %                                  | 63.2 %                          | 59.6 %                          | <i>62.3%</i>                    | 59.3%                            | <i>67.1%</i>                      | <i>64.1%</i>                     | 63.4 %                                   | <i>62.7%</i>             | 61.4%                           | 62.6%                            | 62.0%                           | 62.1 %                           | 62.1 %                       |
| Total OPEX Growth (%) % of revenue                                                   | -54.4                              | -51.0                                   | -55.1                           | -53.4                           | -13.0                           | -13.4                            | -12.4                             | -15.2                            | -54.0                                    | -13.3                    | -13.8                           | -13.3                            | -16.4                           | -56.8                            | -58.2                        |
|                                                                                      | 6%                                 | -6%                                     | 8%                              | -3%                             | -7%                             | 3%                               | 0%                                | 8%                               | 1%                                       | 2%                       | 3%                              | 8%                               | 8%                              | 5%                               | 2%                           |
|                                                                                      | 6%                                 | 54%                                     | 58%                             | 54%                             | 58.0%                           | 58.9%                            | 45.4%                             | 50.8%                            | 53%                                      | 55.3%                    | 48.9%                           | 44.6%                            | 52.0%                           | 50%                              | 49%                          |
| Adj. EBITDA                                                                          | 8.1                                | 10.6                                    | 6.2                             | 10.2                            | 2.0                             | 1.5                              | 5.2                               | 3.2                              | 12.0                                     | 1.9                      | 3.7                             | 6.9                              | 2.3                             | 14.8                             | 15.9                         |
| <i>Adj. EBITDA margin</i>                                                            | <i>8.6</i> %                       | 11.2 %                                  | 6.4 %                           | 10.2 %                          | 9.0%                            | 6.8%                             | 19.2%                             | 10.6%                            | 11.7 %                                   | 8.0%                     | 13.0%                           | 23.0%                            | 7.4%                            | 13.0 %                           | <i>13.5</i> %                |
| Adj. EBIT<br><i>Adj. EBIT margin</i>                                                 | 1.6<br>1.7 %                       | 6.2<br>6.6 %                            | 1.5<br><i>1.6</i> %             | 6.1<br>6.1 %                    | 1.1<br>4.8%                     | 0.7<br>3.1%                      | 4.4<br>16.2%                      | 2.4<br>8.0%                      | 8.6<br>8.4 %                             | 1.2<br>4.8%              | 3.1<br>11.1%                    | 6.3<br>21.1%                     | 1.6<br>5.2%<br>Source: Mo       | 12.2<br>10.8 %                   | 13.1<br>11.1 %               |

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### Shares could reach EUR 30 level if EBIT margin hits 15%

If 15% EBIT margin was reached, our DCF model and multiple exercises imply shares could reach EUR  $\sim$ 30 level, even without assuming higher growth than currently. Assuming revenue of EUR 122m (our 2020E estimate), 15% EBIT margin would imply EBIT of 18.3m, which on a fair EV/EBIT multiple of 12.5x and net cash of EUR 16m (our 2020E estimate) yields a market cap of 245m, or EUR  $\sim$ 30 per share.

#### Relative valuation

We consider the "premium goods" peer group as more relevant for Marimekko.

|                                            | MCAP     | EV/Sales | EV/Sales    | EV/Sales  | EV/EBITDA | EV/EBITDA  | EV/EBITDA | EV/EBIT | EV/EBIT      | EV/EBIT | EV/FCF  | EV/FCF       | EV/FCF  |
|--------------------------------------------|----------|----------|-------------|-----------|-----------|------------|-----------|---------|--------------|---------|---------|--------------|---------|
| MARIMEKKO PEERS                            | local FX | 18       | 19          | 20        | 18        | 19         | 20        | 18      | 19           | 20      | 18      | 19           | 20      |
| Premium goods                              |          |          |             |           |           |            |           |         |              |         |         |              |         |
| Guess?, Inc.                               | 1808     | 0.6x     | 0.6x        |           | 8.7x      | 7.7x       |           | 13.6x   | 11.2x        |         | 34.1x   | 20.3x        |         |
| HUGO BOSS AG                               | 4438     | 1.6x     | 1.5x        | 1.5x      | 9.3x      | 8.5x       | 7.8x      | 13.5x   | 12.0x        | 10.9x   | 23.2x   | 17.9x        | 15.5x   |
| Joules Group Plc                           | 238      | 1.1x     | 1.0x        | 0.9x      | 10.0x     | 8.4x       | 7.8x      | 16.5x   | 13.1x        | 11.6x   | 94.5x   | 88.9x        | 22.0x   |
| Michael Kors Holdings Ltd                  | 8704     | 1.7x     | 1.6x        | 1.5x      | 7.7x      | 7.1x       | 6.2x      | 9.6x    | 8.8x         | 7.6x    | 12.5x   | 11.3x        | 9.9x    |
| Ralph Lauren Corporation Class A           | 10876    | 1.6x     | 1.6x        | 1.5x      | 9.9x      | 9.5x       | 8.9x      | 14.0x   | 13.2x        | 12.1x   | 17.4x   | 16.0x        | 15.3x   |
| Ted Baker PLC                              | 899      | 1.6x     | 1.5x        | 1.3x      | 9.8x      | 8.4x       | 7.6x      | 12.8x   | 10.9x        | 9.8x    | 38.5x   | 24.4x        | 18.3x   |
| Luxury goods                               |          |          |             |           |           |            |           |         |              |         |         |              |         |
| Brunello Cucinelli S.p.A.                  | 2169     | 3.9x     | 3.6x        | 3.2x      | 22.5x     | 20.1x      | 18.0x     | 30.7x   | 27.4x        | 24.4x   | 77.3x   | 61.1x        | 55.4x   |
| Burberry Group plc                         | 7672     | 2.5x     | 2.4x        | 2.2x      | 11.7x     | 11.0x      | 9.7x      | 15.2x   | 14.3x        | 12.5x   | 24.8x   | 20.8x        | 18.7x   |
| Hermes International SCA                   | 52905    | 8.4x     | 7.7x        | 7.0x      | 22.1x     | 20.1x      | 18.2x     | 24.7x   | 22.5x        | 20.3x   | 38.5x   | 35.8x        | 32.0x   |
| Moncler SpA                                | 8149     | 5.6x     | 4.7x        | 4.1x      | 16.2x     | 13.7x      | 11.9x     | 18.5x   | 15.6x        | 13.5x   | 33.2x   | 24.7x        | 21.8x   |
| Prada S.p.A.                               | 82394    | 2.9x     | 2.7x        | 2.4x      | 14.2x     | 12.1x      | 10.4x     | 21.9x   | 17.9x        | 15.0x   | 36.0x   | 27.9x        | 22.9x   |
| Salvatore Ferragamo S.p.A.                 | 3612     | 2.5x     | 2.4x        | 2.2x      | 15.8x     | 13.7x      | 11.9x     | 22.4x   | 18.5x        | 15.8x   | 38.5x   | 30.4x        | 26.1x   |
| Premium goods median                       | 3123     | 1.6x     | 1.5x        | 1.5x      | 9.5x      | 8.4x       | 7.8x      | 13.6x   | 11.6x        | 10.9x   | 28.7x   | 19.1x        | 15.5x   |
| Luxury goods median                        |          | 3.4x     | 3.1x        | 2.8x      | 16.0x     | 13.7x      | 11.9x     | 22.2x   | 18.2x        | 15.4x   | 37.2x   | 29.1x        | 24.5x   |
| Marimekko (Evli est.)                      | 422      | 1.3x     | 1.3x        | 1.2x      | 10.1x     | 9.8x       | 8.7x      | 12.3x   | 11.9x        | 10.3x   | 13.7x   | 16.2x        | 14.2x   |
| Marimekko premium vs. premium goods median |          | -17%     | -12%        | -16%      | 6%        | 16%        | 12%       | -9%     | 2%           | -5%     | -52%    | -15%         | -8%     |
|                                            |          | D        | ividend yie | i.i       |           | FDIT       | _         |         | ROCE-%       |         |         | ROE-%        |         |
| MARIMEKKO PEERS                            | Ticker   | ט<br>18  | 19          | 20        | 18        | EBIT margi | 20        | 18      | 19           | 20      | 18      | 19           | 20      |
| Premium goods                              | HCKCI    | 10       | 19          | 20        | 10        | 19         | 20        | 10      | 19           | 20      | 10      | 19           | 20      |
| Guess?, Inc.                               | GES-US   | 4.0%     | 4.0%        | 4.0%      | 4.4%      | 5.4%       | 5.7%      | 10.1%   | 12.5%        |         | 10.0%   | 13.7%        |         |
| HUGO BOSS AG                               | BOSS-DE  | 4.3%     | 4.6%        | 5.0%      | 12.1%     | 12.9%      | 13.5%     | 28.2%   | 28.6%        | 29.4%   | 25.2%   | 26.0%        | 26.2%   |
| Joules Group Ple                           | JOUL-GB  | 1.0%     | 1.2%        | 1.3%      | 6.7%      | 7.6%       | 7.8%      | 26.4%   | 25.8%        | 27.9%   | 2462.0% | 2366.8%      | 2185.5% |
| Michael Kors Holdings Ltd                  | KORS-US  | 0.0%     | 0.0%        | 0.0%      | 18.3%     | 18.6%      | 19.2%     | 26.7%   | 24.1%        | 25.3%   | 30.3%   | 25.1%        | 21.3%   |
| Ralph Lauren Corporation Class A           | RL-US    | 1.8%     | 2.0%        | 2.1%      | 11.3%     | 11.8%      | 12.6%     | 15.3%   | 16.5%        | 17.3%   | 15.8%   | 17.2%        | 18.5%   |
| Ted Baker PLC                              | TED-GB   | 3.2%     | 3.6%        | 4.0%      | 12.7%     | 13.5%      | 13.7%     | 24.7%   | 26.5%        | 26.3%   | 23.3%   | 22.2%        | 21.7%   |
| Luxury goods                               | ILD OD   | 3.270    | 3.0 /0      | 1.0 /0    | 12.7 70   | 13.3 /0    | 13.7 70   | 24.770  | 20.5 /0      | 20.5 70 | 25.5 /0 | 22.2 /0      | 21.7 70 |
| Brunello Cucinelli S.p.A.                  | BC-IT    | 0.9%     | 1.1%        | 1.3%      | 12.8%     | 13.0%      | 13.2%     | 22.0%   | 22.8%        | 23.9%   | 17.5%   | 17.5%        | 17.0%   |
| Burberry Group plc                         | BRBY-GB  | 2.3%     | 2.4%        | 2.7%      | 16.5%     | 16.9%      | 17.9%     | 27.3%   | 26.4%        | 26.8%   | 23.7%   | 22.6%        | 23.3%   |
| Hermes International SCA                   | RMS-FR   | 0.9%     | 1.0%        | 1.2%      | 34.2%     | 34.1%      | 34.3%     | 34.4%   | 31.8%        | 29.7%   | 24.6%   | 22.7%        | 21.4%   |
| Moncler SpA                                | MONC-IT  | 1.0%     | 1.3%        | 1.4%      | 30.0%     | 30.3%      | 30.4%     | 33.4%   | 32.0%        | 31.0%   | 26.8%   | 25.3%        | 23.3%   |
| Prada S.p.A.                               | 1913-HK  | 2.8%     | 3.1%        | 3.5%      | 13.1%     | 14.8%      | 16.3%     | 10.9%   | 12.8%        | 14.6%   | 10.4%   | 12.0%        | 13.3%   |
| Salvatore Ferragamo S.p.A.                 | SFER-IT  | 1.7%     | 2.0%        | 2.0%      | 11.4%     | 13.0%      | 14.2%     | 17.8%   | 19.6%        | 21.1%   | 14.1%   | 15.6%        | 17.5%   |
| Premium goods median                       |          | 2.5%     | 2.8%        | 3.1%      | 11.7%     | 12.4%      | 13.0%     | 25.5%   | 25.0%        | 26.3%   | 24.2%   | 23.7%        | 21.7%   |
| Luxury goods median                        |          | 1.3%     | 1.6%        | 1.7%      | 14.8%     | 15.8%      | 17.1%     | 24.6%   | 24.6%        | 25.4%   | 20.6%   | 20.1%        | 19.5%   |
| Marimekko (Evli est.)                      |          | 9.0%     | 3.4%        | 3.6%      | 10.8%     | 11.1%      | 12.0%     | 33.3%   | 34.6%        | 37.6%   | 23.0%   | 27.7%        | 30.0%   |
| , , ,                                      |          |          |             |           |           |            |           |         |              |         |         |              |         |
|                                            |          | Cash con | version (FC | F/EBITDA) |           | CAPEX/sale | :S        | Ne      | et debt/EBIT | DA      |         | Equity ratio |         |
| MARIMEKKO PEERS                            |          | 18       | 19          | 20        | 18        | 19         | 20        | 18      | 19           | 20      | 18      | 19           | 20      |
| Premium goods                              |          |          |             |           |           |            |           |         |              |         |         |              |         |
| Guess?, Inc.                               |          | 26%      | 38%         | 35%       | 4%        | 4%         |           | -1.4x   | -0.7x        |         | 56%     | 56%          |         |
| HUGO BOSS AG                               |          | 40%      | 47%         | 50%       | 6%        | 6%         | 5%        | 0.1x    | 0.0x         | -0.1x   | 54%     | 57%          | 58%     |
| Joules Group Plc                           |          | 11%      | 9%          | 35%       | 8%        | 8%         | 5%        | -0.1x   | -0.1x        | 0.0x    | 44%     | 46%          | 53%     |
| Michael Kors Holdings Ltd                  |          | 62%      | 63%         | 63%       | 5%        | 5%         | 5%        | 0.2x    | 0.0x         | -0.5x   | 56%     | 61%          | 76%     |
| Ralph Lauren Corporation Class A           |          | 57%      | 60%         | 58%       | 4%        | 5%         | 4%        | -1.2x   | -1.0x        | -0.8x   | 57%     | 56%          | 56%     |
| Ted Baker PLC                              |          | 25%      | 34%         | 41%       | 5%        | 5%         | 5%        | 1.1x    | 0.9x         | 0.7x    | 51%     | 53%          | 56%     |
| Luxury goods                               |          |          |             |           |           |            |           |         |              |         |         |              |         |
| Brunello Cucinelli S.p.A.                  |          | 29%      | 33%         | 32%       | 8%        | 7%         | 6%        | 0.1x    | 0.0x         | -0.2x   | 62%     | 65%          | 67%     |
| Burberry Group plc                         |          | 47%      | 53%         | 52%       | 6%        | 6%         | 6%        | -1.4x   | -1.5x        | -1.5x   | 63%     | 66%          | 67%     |
| Hermes International SCA                   |          | 57%      | 56%         | 57%       | 5%        | 5%         | 5%        | -1.5x   | -1.7x        | -1.9x   | 76%     | 77%          | 79%     |
| Moncler SpA                                |          | 49%      | 55%         | 55%       | 6%        | 5%         | 5%        | -1.0x   | -1.2x        | -1.4x   | 72%     | 75%          | 78%     |
| Prada S.p.A.                               |          | 40%      | 43%         | 46%       | 8%        | 7%         | 7%        | 0.1x    | 0.0x         | -0.1x   | 61%     | 62%          | 63%     |
| Salvatore Ferragamo S.p.A.                 |          | 41%      | 45%         | 46%       | 6%        | 5%         | 5%        | -0.6x   | -0.7x        | -0.9x   | 64%     | 65%          | 66%     |
| Premium goods median                       |          | 33%      | 43%         | 46%       | 5%        | 5%         | 5%        | 0.0x    | 0.0x         | -0.1x   | 55%     | <b>56</b> %  | 56%     |
| Luxury goods median                        |          | 44%      | 49%         | 49%       | 6%        | 6%         | 6%        | -0.8x   | -1.0x        | -1.1x   | 64%     | 65%          | 67%     |
| Marimekko (Evli est.)                      |          | 74%      | 61%         | 61%       | -2%       | 3%         | 3%        | -1.1x   | -0.7x        | -0.9x   | 74%     | 71%          | 74%     |

Source: Factset, Evli Research

| VALUATION RESULTS        | BASE CASE DETAILS          | VALUATION ASSUMPTIONS  | ASSUMPTIONS FOR WAC            | C    |
|--------------------------|----------------------------|------------------------|--------------------------------|------|
| Current share price      | 20.60 PV of Free Cash Flow | 81 Long-term growth, % | 2.0 Risk-free interest rate, % | 2.25 |
| DCF share value          | 22.85 PV of Horizon value  | 105 WACC, %            | 7.5 Market risk premium, %     | 5.8  |
| Share price potential, % | 10.9 Unconsolidated equity | 0 Spread, %            | 0.5 Debt risk premium, %       | 3.3  |
| Maximum value            | 25.0 Marketable securities | 6 Minimum WACC, %      | 7.0 Equity beta coefficient    | 0.80 |
| Minimum value            | 21.1 Debt - dividend       | -7 Maximum WACC, %     | 8.0 Target debt ratio, %       | 20   |
| Horizon value, %         | 56.3 Value of stock        | 185 Nr of shares, Mn   | 8.1 Effective tax rate, %      | 25   |

| DCF valuation, EURm       | 2017 | 2018E | 2019E | 2020E | 2021E | 2022E | 2023E | 2024E | 2025E | 2026E | 2027E | Horizon |
|---------------------------|------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------|
| Net sales                 | 102  | 114   | 118   | 122   | 126   | 130   | 134   | 138   | 142   | 147   | 149   | 152     |
| Sales growth, %           | 2.7  | 11.1  | 3.8   | 3.5   | 3.5   | 3.0   | 3.0   | 3.0   | 3.0   | 3.0   | 2.0   | 2.0     |
| Operating income (EBIT)   | 9    | 12    | 13    | 15    | 16    | 16    | 16    | 17    | 17    | 15    | 15    | 15      |
| EBIT margin, %            | 8.4  | 10.8  | 11.1  | 12.0  | 12.5  | 12.0  | 12.0  | 12.0  | 12.0  | 10.0  | 10.0  | 10.0    |
| + Depreciation+amort.     | 3    | 3     | 3     | 3     | 3     | 3     | 3     | 3     | 4     | 4     | 4     |         |
| - Income taxes            | -2   | -4    | -3    | -3    | -3    | -3    | -3    | -3    | -3    | -3    | -3    |         |
| - Change in NWC           | 1    | -2    | -1    | -1    | -1    | -1    | -1    | -1    | -1    | -1    | 0     |         |
| NWC/Sales, %              | 14.7 | 15.0  | 15.0  | 15.0  | 15.0  | 15.0  | 15.0  | 15.0  | 15.0  | 15.0  | 15.0  |         |
| + Change in other liabs   | 0    | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     |         |
| - Capital Expenditure     | -1   | 2     | -3    | -3    | -3    | -3    | -4    | -4    | -4    | -4    | -4    | -5      |
| Investments / Sales, %    | 1.1  | -1.8  | 2.5   | 2.6   | 2.6   | 2.7   | 2.7   | 2.8   | 2.8   | 2.9   | 3.0   | 3.0     |
| - Other items             | 0    | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     |         |
| = Unlevered Free CF (FCF) | 10   | 11    | 10    | 11    | 12    | 11    | 12    | 12    | 13    | 11    | 11    | 203     |
| = Discounted FCF (DFCF)   |      | 11    | 9     | 9     | 9     | 8     | 8     | 8     | 7     | 6     | 6     | 105     |
|                           |      | •     |       |       |       |       |       |       | •     |       |       |         |
| = DFCF min WACC           |      | 11    | 9     | 9     | 9     | 9     | 8     | 8     | 8     | 6     | 6     | 120     |
| = DFCF max WACC           |      | 11    | 9     | 9     | 9     | 8     | 8     | 8     | 7     | 6     | 5     | 92      |

| INTERIM FIGURES                      |        |        |        |        |      |        |        |        |         |       |       |       |
|--------------------------------------|--------|--------|--------|--------|------|--------|--------|--------|---------|-------|-------|-------|
| EVLI ESTIMATES, EURm                 | 2017Q1 | 2017Q2 | 2017Q3 | 2017Q4 | 2017 | 2018Q1 | 2018Q2 | 2018Q3 | 2018Q4E | 2018E | 2019E | 2020E |
| Net sales                            | 22     | 23     | 27     | 30     | 102  | 24     | 28     | 30     | 32      | 114   | 118   | 122   |
| EBITDA                               | 2      | 2      | 5      | 3      | 12   | 2      | 4      | 7      | 2       | 15    | 16    | 17    |
| EBITDA margin (%)                    | 8.7    | 6.8    | 19.2   | 10.6   | 11.6 | 8.0    | 13.3   | 23.0   | 7.4     | 13.1  | 13.5  | 14.2  |
| EBIT                                 | 1      | 1      | 4      | 2      | 9    | 1      | 3      | 6      | 2       | 12    | 13    | 15    |
| EBIT margin (%)                      | 4.9    | 3.1    | 16.2   | 8.0    | 8.4  | 4.8    | 11.1   | 21.1   | 5.2     | 10.8  | 11.1  | 12.0  |
| Net financial items                  | 0      | -1     | 0      | 0      | -1   | 0      | 0      | 0      | 0       | 0     | 0     | 0     |
| Pre-tax profit                       | 1      | 0      | 4      | 2      | 7    | 1      | 3      | 6      | 2       | 12    | 13    | 15    |
| Tax                                  | 0      | 0      | -1     | 0      | -1   | 0      | -2     | -1     | 0       | -4    | -3    | -3    |
| Tax rate (%)                         | 16.6   | 30.8   | 19.8   | 20.8   | 19.9 | 21.0   | 61.7   | 19.8   | 20.0    | 31.7  | 20.0  | 20.0  |
| Net profit                           | 1      | 0      | 3      | 2      | 6    | 1      | 1      | 5      | 1       | 8     | 11    | 12    |
| EPS                                  | 0.10   | 0.01   | 0.41   | 0.21   | 0.73 | 0.08   | 0.16   | 0.61   | 0.16    | 1.01  | 1.32  | 1.48  |
| EPS adjusted (diluted no. of shares) | 0.10   | 0.01   | 0.41   | 0.21   | 0.73 | 0.08   | 0.16   | 0.61   | 0.16    | 1.01  | 1.32  | 1.48  |
| Dividend per share                   | 0.00   | 0.00   | 0.00   | 0.00   | 0.50 | 0.00   | 0.00   | 0.00   | 0.00    | 1.85  | 0.70  | 0.75  |
| SALES, EURm                          |        |        |        |        |      |        |        |        |         |       |       |       |
| Finland                              | 12     | 12     | 15     | 16     | 56   | 12     | 16     | 17     | 18      | 63    | 64    | 66    |
| Scandinavia                          | 2      | 2      | 2      | 3      | 8    | 2      | 2      | 2      | 3       | 9     | 9     | 10    |
| EMEA                                 | 2      | 2      | 2      | 3      | 10   | 3      | 2      | 3      | 3       | 11    | 11    | 12    |
| North America                        | 2      | 2      | 2      | 2      | 8    | 2      | 2      | 2      | 2       | 9     | 9     | 9     |
| Asia Pacific                         | 5      | 4      | 5      | 5      | 20   | 6      | 5      | 6      | 6       | 23    | 24    | 25    |
| Total                                | 22     | 23     | 27     | 30     | 102  | 24     | 28     | 30     | 32      | 114   | 118   | 122   |
| SALES GROWTH, Y/Y %                  |        |        |        |        |      |        |        |        |         |       |       |       |
| Finland                              | 16.9   | -7.8   | -3.9   | -0.8   | -0.1 | 0.8    | 30.1   | 14.1   | 7.3     | 12.8  | 2.0   | 3.5   |
| Scandinavia                          | 1.6    | -3.4   | 13.6   | 17.7   | 7.9  | 7.9    | 19.7   | 0.9    | -0.9    | 5.9   | 3.8   | 3.5   |
| EMEA                                 | -6.0   | 10.4   | -9.5   | 26.3   | 5.4  | 21.9   | 0.8    | 19.6   | 6.6     | 11.6  | 5.5   | 3.5   |
| North America                        | 4.9    | -7.3   | 10.6   | 10.9   | 4.4  | -7.8   | 16.5   | -0.7   | 2.6     | 3.1   | 3.9   | 3.5   |
| Asia Pacific                         | -2.6   | 7.5    | 13.2   | 10.7   | 7.0  | 20.3   | 23.6   | 1.1    | 5.1     | 11.7  | 7.8   | 3.5   |
| Total                                | 7.4    | -3.3   | 1.0    | 5.9    | 2.7  | 7.1    | 23.9   | 9.6    | 5.7     | 11.1  | 3.8   | 3.5   |
| EBIT, EURm                           |        |        |        |        |      |        |        |        |         |       | ·     |       |
| Group (EBIT only)                    | 1      | 1      | 4      | 2      | 9    | 1      | 3      | 6      | 2       | 12    | 13    | 15    |
| Total                                | 1      | 1      | 4      | 2      | 9    | 1      | 3      | 6      | 2       | 12    | 13    | 15    |
| EBIT margin, %                       |        |        |        |        |      |        |        |        |         |       |       |       |
| Total                                | 4.9    | 3.1    | 16.2   | 8.0    | 8.4  | 4.8    | 11.1   | 21.1   | 5.2     | 10.8  | 11.1  | 12.0  |

| INCOME STATEMENT, EURm                                              | 2013 | 2014 | 2015 | 2016    | 2017 | 2018E | 2019E | 2020E |
|---------------------------------------------------------------------|------|------|------|---------|------|-------|-------|-------|
| Sales                                                               | 94   | 94   | 96   | 100     | 102  | 114   | 118   | 122   |
| Sales growth (%)                                                    | 6.3  | 0.2  | 1.6  | 4.1     | 2.7  | 11.1  | 3.8   | 3.5   |
| Costs                                                               | -86  | -84  | -90  | -89     | -90  | -99   | -102  | -105  |
| Reported EBITDA                                                     | 8    | 11   | 6    | 10      | 12   | 15    | 16    | 17    |
| Extraordinary items in EBITDA                                       | 0    | 0    | 0    | 0       | 0    | 0     | 0     | 0     |
| EBITDA margin (%)                                                   | 8.7  | 11.2 | 6.3  | 10.3    | 11.6 | 13.1  | 13.5  | 14.2  |
| Depreciation                                                        | -7   | -4   | -5   | -4      | -3   | -3    | -3    | -3    |
| EBITA                                                               | 1    | 6    | 2    | 6       | 9    | 12    | 13    | 15    |
| Goodwill amortization / writedown                                   | 0    | 0    | 0    | 0       | 0    | 0     | 0     | 0     |
| Reported EBIT                                                       | 1    | 6    | 2    | 6       | 9    | 12    | 13    | 15    |
| EBIT margin (%)                                                     | 1.5  | 6.7  | 1.6  | 6.1     | 8.4  | 10.8  | 11.1  | 12.0  |
| Net financials                                                      | -1   | 0    | 0    | 0       | -1   | 0     | 0     | 0     |
| Pre-tax profit                                                      | 1    | 6    | 2    | 6       | 7    | 12    | 13    | 15    |
| Extraordinary items                                                 | -1   | -1   | 0    | -1      | 0    | 0     | 0     | 0     |
| Taxes                                                               | 0    | -1   | 0    | -1      | -1   | -4    | -3    | -3    |
| Minority shares                                                     | 0    | 0    | 0    | 0       | 0    | 0     | 0     | 0     |
| Net profit                                                          | -1   | 4    | 1    | 4       | 6    | 8     | 11    | 12    |
| BALANCE SHEET, EURm                                                 |      |      |      |         |      |       |       |       |
| Assets                                                              |      |      |      |         |      |       |       |       |
| Fixed assets                                                        | 20   | 18   | 17   | 15      | 13   | 9     | 9     | 9     |
| % of sales                                                          | 22   | 19   | 18   | 15      | 13   | 8     | 7     | 8     |
| Goodwill                                                            | 0    | 0    | 0    | 0       | 0    | 0     | 0     | 0     |
| % of sales                                                          | 0    | 0    | 0    | 0       | 0    | 0     | 0     | 0     |
| Inventory                                                           |      |      |      |         |      |       |       |       |
| % of sales                                                          | 18   | 18   | 18   | 21      | 21   | 23    | 24    | 24    |
|                                                                     | 19   | 19   | 19   | 21      | 20   | 20    | 20    | 20    |
| Receivables                                                         | 7    | 7    | 6    | 8       | 7    | 8     | 8     | 9     |
| % of sales                                                          | 8    | 8    | 6    | 8       | 6    | 7     | 7     | 7     |
| Liquid funds                                                        | 3    | 4    | 4    | 3       | 6    | 16    | 11    | 16    |
| % of sales                                                          | 3    | 4    | 4    | 3       | 6    | 14    | 9     | 13    |
| Total assets<br>Liabilities                                         | 49   | 47   | 46   | 48      | 47   | 55    | 51    | 58    |
| Equity                                                              | 27   | 29   | 27   | 28      | 31   | 41    | 37    | 43    |
| % of sales                                                          | 29   | 31   | 28   | 28      | 30   | 36    | 31    | 35    |
| Deferred taxes                                                      | 0    | 0    | 0    | 1       | 1    | 1     | 1     | 1     |
| % of sales                                                          | 0    | 0    | 0    | 1       | 1    | 0     | 0     | 0     |
| Interest bearing debt                                               | 8    | 4    | 7    | 6       | 3    | 0     | 0     | 0     |
| % of sales                                                          | 9    | 4    | 8    | 6       | 3    | 0     | 0     | 0     |
| Non-interest bearing current liabilities                            | 10   | 10   | 11   | 13      | 13   | 14    | 14    | 15    |
| % of sales                                                          | 11   | 11   | 12   | 13      | 12   | 12    | 12    | 12    |
| Other interest free debt                                            | 3    | 4    | 0    | 0       | 0    | 0     | 0     | 0     |
| % of sales                                                          | 4    | 4    | 0    | 0       | 0    | 0     | 0     | 0     |
| Total liabilities                                                   | 49   | 47   | 46   | 48      | 47   | 55    | 51    | 58    |
|                                                                     | 43   | 47   | 40   | 40      | 47   | 55    | 31    |       |
| CASH FLOW, EURm                                                     |      | - 11 |      | 10      | 10   | 15    | 10    |       |
| + EBITDA                                                            | 8    | 11   | 6    | 10      | 12   | 15    | 16    | 17    |
| - Net financial items                                               | -1   | 0    | 0    | 0       | -1   | 0     | 0     | 0     |
| - Taxes                                                             | 0    | -1   | 0    | -1      | -2   | -4    | -3    | -3    |
| - Increase in Net Working Capital                                   | 0    | 2    | 1    | -3      | 1    | -2    | -1    | -1    |
| +/- Other                                                           | -1   | -1   | 0    | -1<br>- | 0    | 0     | 0     | 0     |
| = Cash flow from operations                                         | 6    | 10   | 6    | 5       | 10   | 9     | 13    | 14    |
| - Capex                                                             | -2   | -2   | -4   | -2      | -1   | -7    | -3    | -3    |
| - Acquisitions                                                      | 0    | 0    | Ō    | 0       | 0    | 0     | 0     | 0     |
| + Divestments                                                       | 0    | 0    | 0    | 0       | 0    | 9     | 0     | 0     |
| = Net cash flow                                                     | 3    | 8    | 3    | 3       | 9    | 11    | 10    | 11    |
| +/- Change in interest-bearing debt                                 | -1   | -5   | 4    | -1      | -3   | -3    | 0     | 0     |
| +/- New issues/buybacks                                             | 0    | 0    | 0    | 0       | 0    | 6     | 0     | 0     |
| B * 1 * 2 * 1 * 1                                                   | -2   | -2   | -3   | -3      | -3   | -4    | -15   | -6    |
| - Paid dividend                                                     |      |      | -3   |         | 0    | '     |       |       |
| - Paid dividend<br>+/- Change in loan receivables<br>Change in cash | 0    | 0    | -3   | 0       | 0    | 0     | 0     | 0     |

| KEY FIGURES                         | 2014         | 2015       | 2016    | 2017  | 2018E      | 2019E      | 2020E |
|-------------------------------------|--------------|------------|---------|-------|------------|------------|-------|
| M-cap                               | 72           | 67         | 77      | 82    | 167        | 167        | 167   |
| Net debt                            | 0            | 3          | 2       | -3    | -16        | -11        | -16   |
| Enterprise value                    | 72           | 70         | 79      | 79    | 151        | 156        | 151   |
| Sales                               | 94           | 96         | 100     | 102   | 114        | 118        | 122   |
| EBITDA                              | 11           | 6          | 10      | 12    | 15         | 16         | 17    |
| EBIT                                | 6            | 2          | 6       | 9     | 12         | 13         | 15    |
| Pre-tax                             | 6            | 2          | 6       | 7     | 12         | 13         | 15    |
| Earnings                            | 5            | 1          | 5       | 6     | 8          | 11         | 12    |
| Book value                          | 29           | 27         | 28      | 31    | 41         | 37         | 43    |
| Valuation multiples                 |              |            |         |       |            |            |       |
| EV/sales                            | 0.8          | 0.7        | 0.8     | 0.8   | 1.3        | 1.3        | 1.2   |
| EV/EBITDA                           | 6.8          | 11.7       | 7.8     | 6.6   | 10.1       | 9.8        | 8.7   |
| EV/EBITA                            | 11.4         | 46.8       | 13.0    | 9.2   | 12.3       | 11.9       | 10.3  |
| EV/EBIT                             | 11.4         | 46.8       | 13.0    | 9.2   | 12.3       | 11.9       | 10.3  |
| EV/operating cash flow              | 6.7          | 11.1       | 11.9    | 7.1   | 16.8       | 12.3       | 10.9  |
| EV/cash earnings                    | 7.9          | 12.1       | 8.3     | 8.8   | 13.9       | 11.5       | 10.3  |
| P/E                                 | 14.9         | 63.5       | 15.7    | 13.8  | 20.3       | 15.6       | 14.0  |
| P/E excl. goodwill                  | 14.9         | 63.5       | 15.7    | 13.8  | 20.3       | 15.6       | 14.0  |
| P/B                                 | 2.5          | 2.5        | 2.7     | 2.7   | 4.1        | 4.6        | 3.9   |
| P/sales                             | 0.8          | 0.7        | 0.8     | 0.8   | 1.5        | 1.4        | 1.4   |
| P/CF                                | 6.7          | 10.6       | 11.6    | 7.4   | 18.5       | 13.2       | 12.1  |
| Target EV/EBIT                      | 0.0          | 0.0        | 0.0     | 0.0   | 13.3       | 12.7       | 11.1  |
| Target P/E                          | 0.0          | 0.0        | 0.0     | 0.0   | 21.7       | 16.6       | 14.9  |
| Target P/B                          | 0.0          | 0.0        | 0.0     | 0.0   | 4.4        | 4.9        | 4.2   |
| Per share measures                  | 0.0          | 0.0        | 0.0     | 0.0   |            |            |       |
| Number of shares                    | 8,090        | 8,090      | 8,090   | 8,090 | 8,090      | 8,090      | 8,090 |
| Number of shares (diluted)          | 8,090        | 8,090      | 8,090   | 8,090 | 8,090      | 8,090      | 8,090 |
| EPS                                 | 0.60         | 0.13       | 0.60    | 0.73  | 1.01       | 1.32       | 1.48  |
| EPS excl. goodwill                  | 0.60         | 0.13       | 0.60    | 0.73  | 1.01       | 1.32       | 1.48  |
| Cash EPS                            | 1.12         | 0.72       | 1.17    | 1.11  | 1.34       | 1.67       | 1.81  |
| Operating cash flow per share       | 1.32         | 0.72       | 0.82    | 1.37  | 1.11       | 1.57       | 1.70  |
| Capital employed per share          | 3.54         | 3.73       | 3.81    | 3.44  | 3.11       | 3.21       | 3.35  |
| Book value per share                | 3.59         | 3.35       | 3.50    | 3.79  | 5.05       | 4.52       | 5.30  |
| Book value excl. goodwill           | 3.59         | 3.35       | 3.50    | 3.79  | 5.05       | 4.52       | 5.30  |
| Dividend per share                  | 0.35         | 0.35       | 0.40    | 0.50  | 1.85       | 0.70       | 0.75  |
| Dividend payout ratio, %            | 58.7         | 267.6      | 66.3    | 68.6  | 182.4      | 52.8       | 50.8  |
| Dividend yield, %                   | 3.9          | 4.2        | 4.2     | 5.0   | 9.0        | 3.4        | 3.6   |
| Efficiency measures                 | 3.3          | 4.2        | 4.2     | 5.0   | 5.0        | 3.4        | 3.0   |
| ROE                                 | 17.2         | 3.8        | 17.6    | 20.0  | 23.0       | 27.7       | 30.0  |
| ROCE                                | 18.8         | 3.6<br>4.7 | 17.6    | 25.4  | 33.3       | 34.6       | 37.6  |
| Financial ratios                    | 10.0         | 4.7        | 17.5    | 23.4  | 33.3       | 34.0       | 37.0  |
| Capex/sales, %                      | 2.5          | 3.8        | 2.2     | 1.1   | -1.8       | 2.5        | 2.6   |
| Capex/depreciation excl. goodwill,% | 54.3         | 79.6       | 52.7    | 35.2  | -75.3      | 107.1      | 117.6 |
| Net debt/EBITDA, book-weighted      | 0.0          | 0.5        | 0.2     | -0.2  | -1.1       | -0.7       | -0.9  |
| Debt/equity, market-weighted        | 0.0          | 0.3        | 0.2     | 0.0   | 0.0        | 0.0        | 0.0   |
| Equity ratio, book-weighted         | 61.5         | 58.9       | 58.4    | 65.1  | 74.2       | 71.3       | 73.8  |
| Gearing                             | -0.01        | 0.11       | 0.09    | -0.09 | -0.38      | -0.29      | -0.37 |
| Number of employees, average        | -0.01<br>427 | 436        | 445     | -0.09 | -0.36<br>0 | -0.29<br>0 | -0.37 |
|                                     |              |            |         | 0     | 0          | 0          | 0     |
| Sales per employee, EUR             | 220,269      | 219,393    | 224,000 | 0     | 0          | 0          | 0     |
| EBIT per employee, EUR              | 14,739       | 3,441      | 13,717  | U     | U          | U          | U     |

Consumer Durables & Apparel/Finland, November 5, 2018 Spot comment

| COMPANY DESCRIPTION: |  |
|----------------------|--|
|----------------------|--|

#### INVESTMENT CASE:

| OWNERSHIP STRUCTURE                                          | SHARES    | EURm    | 0/0   |
|--------------------------------------------------------------|-----------|---------|-------|
| Muotitila Oy                                                 | 1,297,700 | 26.733  | 16.0% |
| Moomin Characters Oy Ltd                                     | 615,000   | 12.669  | 7.6%  |
| Ehrnrooth Anna Sophia                                        | 400,377   | 8.248   | 4.9%  |
| Varma Mutual Pension Insurance Company                       | 385,920   | 7.950   | 4.8%  |
| Skandinaviska Enskilda Banken AB                             | 302,909   | 6.240   | 3.7%  |
| Svenska Handelsbanken AB (publ), Branch Operation in Finland | 247,313   | 5.095   | 3.1%  |
| Oy Etra Invest Ab                                            | 236,823   | 4.879   | 2.9%  |
| Odin Finland                                                 | 231,301   | 4.765   | 2.9%  |
| Veritas Pension Insurance Company Ltd.                       | 220,000   | 4.532   | 2.7%  |
| Ilmarinen Mutual Pension Insurance Company                   | 215,419   | 4.438   | 2.7%  |
| Ten largest                                                  | 4,152,762 | 85.547  | 51%   |
| Residual                                                     | 3,936,848 | 81.099  | 49%   |
| Total                                                        | 8,089,610 | 166.646 | 100%  |

| FARNINGS | CALENDAR |
|----------|----------|
|          |          |

OTHER EVENTS

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CFO: Elina Aalto

IR: Elina Aalto

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Tel: +358 9 ,75 ,871

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#### **DEFINITIONS**

| DIF                                                                                   | FDC                                                                          |
|---------------------------------------------------------------------------------------|------------------------------------------------------------------------------|
| P/E                                                                                   | EPS Profit before extraordinary items and taxes                              |
| Price per share                                                                       |                                                                              |
| Earnings per share                                                                    | — income taxes + minority interest                                           |
|                                                                                       | Number of shares                                                             |
| P/Sales                                                                               | DPS                                                                          |
| Market cap                                                                            | Dividend for the financial period per share                                  |
| Sales                                                                                 |                                                                              |
|                                                                                       |                                                                              |
| P/BV                                                                                  | CEPS  Cross assh flow from anavations                                        |
| Price per share                                                                       | Gross cash flow from operations                                              |
| Shareholders' equity + taxed provisions per share                                     | Number of shares                                                             |
| P/CF                                                                                  | EV/Share                                                                     |
| Price per share                                                                       | Enterprise value                                                             |
| Operating cash flow per share                                                         | Number of shares                                                             |
|                                                                                       |                                                                              |
| EV (Enterprise value)                                                                 | Sales/Share                                                                  |
| Market cap + net debt + minority interest at market value                             | Sales                                                                        |
| <ul> <li>share of associated companies at market value</li> </ul>                     | Number of shares                                                             |
| Net debt                                                                              | EBITDA/Share                                                                 |
| Interest bearing debt — financial assets                                              | Earnings before interest, tax, depreciation and amortisation                 |
| · · · · · · · · · · · · · · · · · · ·                                                 | Number of shares                                                             |
| TVIC-1                                                                                | EDIT/Classes                                                                 |
| EV/Sales<br>Enterprise value                                                          | EBIT/Share Operating profit                                                  |
|                                                                                       | Number of shares                                                             |
| Sales                                                                                 | Number of snares                                                             |
| EV/EBITDA                                                                             | EAFI/Share                                                                   |
| Enterprise value                                                                      | Pretax profit                                                                |
| Earnings before interest, tax, depreciation and amortisation                          | Number of shares                                                             |
| EV/EBIT                                                                               | Capital employed/Share                                                       |
| Enterprise value                                                                      | Total assets — non interest bearing debt                                     |
| Operating profit                                                                      | Number of shares                                                             |
|                                                                                       |                                                                              |
| Div yield, %                                                                          | Total assets                                                                 |
| <u>Dividend</u> per share                                                             | Balance sheet total                                                          |
| Price per share                                                                       |                                                                              |
| Payout ratio, %                                                                       | Interest coverage (x)                                                        |
| Total dividends                                                                       | Operating profit                                                             |
| Earnings before extraordinary items and taxes – income taxes + minority interest      | Financial items                                                              |
|                                                                                       | A                                                                            |
| Net cash/Share                                                                        | Asset turnover (x) Turnover                                                  |
| Financial assets – interest bearing debt                                              | <u></u>                                                                      |
| Number of shares                                                                      | Balance sheet total (average)                                                |
| ROA, %                                                                                | Debt/Equity, %                                                               |
| Operating profit + financial income + extraordinary items                             | Interest bearing debt                                                        |
| Balance sheet total — interest free short term debt                                   | Shareholders' equity + minority interest + taxed provisions                  |
| <ul> <li>long term advances received and accounts payable (average)</li> </ul>        |                                                                              |
| DOCE 06                                                                               | Facility and in Ot.                                                          |
| ROCE, % Profit before extraordinary items + interest expenses + other financial costs | Equity ratio, %  Shareholders' equity + minority interest + taxed provisions |
|                                                                                       |                                                                              |
| Balance sheet total — non interest bearing debt (average)                             | Total assets — interest free loans                                           |
| ROE, %                                                                                | CAGR, %                                                                      |
| Profit before extraordinary items and taxes – income taxes                            | Cumulative annual growth rate $=$ Average growth per year                    |
| Shareholders' equity + minority interest + taxed provisions (average)                 |                                                                              |

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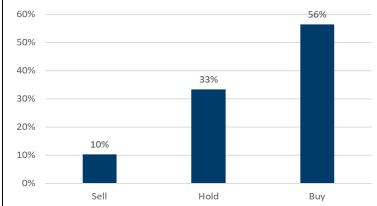
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Target price compared to share price Recommendation

< -10 % SELL -10 - (+10) % HOLD > 10 % BUY

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#### Name(s) of the analyst(s): Häyhä

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### **MARIMEKKO**

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