# EVLI

### MARIMEKKO

Consumer Durables & Apparel/Finland, November 7, 2019 Company update

### Strong outlook ahead

Marimekko delivered good Q3 result, as expected. We saw some concrete actions to reach a wider target audience as the company launched its first streetwear collection KIOSKI. We have slightly increased our estimates for 19E-21E. We keep our rating "HOLD" with TP of EUR 39 (30).

#### Q3 earnings supported by increased sales

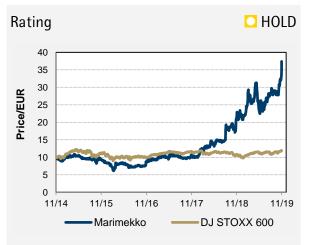
Marimekko's Q3 result was strong, as expected. Revenue grew by 15% and was EUR 34.5m vs. EUR 34.7m/33.8m Evli/consensus. Comparable operating profit was slightly higher than consensus estimates but in line with our estimate at EUR 7.8m resulting in EBIT margin of 22.7% (vs. EUR 7.8m/7.6m Evli/consensus). Marimekko's sales grew in all the market areas, growth being particularly good in Finland and APAC region. Earnings development was boosted by the good growth in net sales but at the same time profitability was impacted by increased fixed costs.

#### Growth strategy to support outlook for 19E-21E

We expect 19E revenue to grow by 10% in Finland and 14% internationally. We expect retail and wholesale sales to develop favorably in the future resulting from increasing global brand awareness and wider customer base. We have slightly increased out 20E-21E outlook by increasing our revenue expectation by some 1% while increasing our 19E-20E EBIT expectation by 0.5% and 5.7%. Marimekko's target is to achieve operating profit margin of 15% which we see achievable given the growth outlook.

#### "HOLD" with TP of EUR 39 (30)

We expect Marimekko's 2019E sales to total EUR 125.3m and EBIT of EUR 17.0m, resulting in EBIT margin of 13.6%. We see that Marimekko is able to achieve and maintain higher margins than the premium goods peer group, which justifies higher multiples similar to our luxury goods peer group median On our estimates, Marimekko trades at 19E-20E EV/EBIT multiple of 18.8x and 15.4x which translates into 14-18% discount compared to the luxury goods peer group median. We keep our rating "HOLD" with TP of EUR 39 (prev. EUR 30).



| Share price, EUR (Last trading day's closing price)  | 37.40   |
|--|---|
| Target price, EUR  | 39.0  |
| Latest change in rating<br>Latest report on company<br>Research paid by issuer:<br>No. of shares outstanding, '000's<br>No. of shares fully diluted, '000's<br>Market cap, EURm<br>Free float, %<br>Exchange rate<br>Reuters code<br>Bloomberg code<br>Average daily volume, EURm<br>Next interim report | 17-May-19<br>15-Oct-19<br>YES<br>8,130<br>8,130<br>304<br>84.0<br>0.000<br>MM01V.HE<br>MM01V FH<br>na.<br>13-Feb-20 |
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#### 🖪 BUY 🖸 HOLD 🗖 SELL

| KEY FIGU                   | RES           |              |           |                 |            |            |                    |                |                |            |  |
|----------------------------|---------------|--------------|-----------|-----------------|------------|------------|--------------------|----------------|----------------|------------|--|
|                            | Sales<br>EURm | EBIT<br>EURm | EBIT<br>% | FCF<br>EURm     | EPS<br>EUR | P/E<br>(x) | EV/Sales<br>(x)    | EV/EBIT<br>(x) | FCF yield<br>% | DPS<br>EUR |  |
| 2017                       | 102.3         | 8.6          | 8.4%      | 8.8             | 0.73       | 13.8       | 0.8                | 9.2            | 10.7           | 0.50       |  |
| 2018                       | 111.9         | 12.2         | 10.9%     | 18.8            | 1.01       | 20.5       | 1.6                | 14.9           | 11.2           | 1.85       |  |
| 2019E                      | 125.3         | 17.0         | 13.6%     | 12.0            | 1.62       | 23.1       | 2.6                | 18.8           | 4.0            | 0.70       |  |
| 2020E                      | 135.4         | 20.4         | 15.1%     | 12.3            | 1.91       | 19.5       | 2.3                | 15.4           | 4.0            | 0.80       |  |
| 2021E                      | 146.3         | 22.2         | 15.2%     | 15.9            | 2.12       | 17.7       | 2.1                | 13.7           | 5.2            | 0.90       |  |
| Market cap                 | , EURm        |              | 304 Ge    | earing 2019E,   | %<br>0/0   |            | 41.0 CAGR          | EPS 2018-2     | 1,%            | 27.8       |  |
| Net debt 2                 | 019E, EURm    |              | 16 Pr     | ice/book 2019   | θE         |            | 7.8 CAGR           | sales 2018-    | 21, %          | 9.3        |  |
| Enterprise                 | value, EURm   |              | 320 Di    | vidend yield 2  | 019E, %    |            | 1.9 ROE 2          | 019E, %        |                | 33.4       |  |
| Total assets 2019E, EURm 9 |               |              |           | x rate 2019E,   | 0/0        |            | 19.2 ROCE 2019E, % |                |                |            |  |
| Goodwill 2                 | 019E, EURm    |              | 0 Ec      | quity ratio 201 | 9E, %      |            | 39.4 PEG, F        | P/E 19/CAGR    |                | 2.0        |  |

All the important disclosures can be found on the last pages of this report.

# MARIMEKKO

#### Consumer Durables & Apparel/Finland, November 7, 2019 Company update

#### Q3 earnings supported by increased sales both in Finland and international

Marimekko's Q3 result was strong, as expected. Revenue grew by 15% and was EUR 34.5m vs. EUR 34.7m/33.8m Evli/consensus. Sales is Finland grew by 14% while international sales increased by 17%. Marimekko's sales grew in all the market areas, growth being particularly good in Finland and APAC region. In Finland, growth was driven by retail sales (16% y/y). In APAC region, retail sales increased by 14% and wholesale sales by 9%. Also, increased licensing income boosted sales in APAC. Comparable operating profit was slightly higher than consensus estimates but in line with our estimate at EUR 7.8m resulting in EBIT margin of 22.7% (vs. EUR 7.8m/7.6m Evli/consensus). Earnings development was boosted by the good growth in net sales but at the same time profitability was impacted by increased fixed costs which were partly due to the share-based incentive scheme for management.

#### Successful launches appeal to a wider target audience

In Jan-Sept, Marimekko's sales development has been good especially in Finland (9% y/y) and APAC region (14% y/y), which are the two main markets for the company but also in EMEA (25% y/y). Marimekko's brand continues strong in Finland and the company has been able to reach new customer groups while keeping the existing customers, resulting higher sales. Marimekko's first (unisex) streetwear collection KIOSKI, which was launched in Q3 is an example of the actions the company has taken in order to appeal to a wider audience. The launch of the collection was successful and we see the collection to appeal well to a younger customer base in particular. In addition to Marimekko KIOSKI, the new leather bag line supports the company's strategy as bags and accessories (share of net sales ~26%) provide a convenient way to introduce the brand to new customers. In Q3, Marimekko's prints were also part of an anniversary collection by Target, bringing a lot of visibility in the US. During Jan-Sept, most of the company's net sales were generated in Finland (54%) while 21% of net sales came from APAC region. Finland and APAC both represent ~37% of brand sales.

#### Growth strategy to support outlook for 19E-21E

We expect 19E revenue to grow by 10% y/y in Finland and 14% y/y internationally. In our assumptions, Finland represents ~55% of the total revenue in 19E-20E. We expect retail and wholesale sales to develop favorably in the future resulting from increasing global brand awareness and wider customer base. Increasing retail sales should also support gross margin improvement. We have slightly adjusted our 20E-21E outlook by increasing our revenue expectation by some 1% while increasing our 20E-21E EBIT expectation by 0.5% and 5.7%. We foresee revenue growth of ~8% in 20E-21E. Marimekko's target is to achieve operating profit margin of 15% which we see achievable given the growth outlook. We also expect increasing e-commerce to support growth.

#### "HOLD" with TP of EUR 39 (30)

We expect Marimekko's 2019E sales to grow by 12% and to total EUR 125.3m. We have increased our EBIT expectation to EUR 17.0m (prev. EUR 16.8m), resulting in EBIT margin of 13.6% (2018: 10.9%). We see that Marimekko is able to achieve and maintain higher margins than the premium goods peer group, which justifies higher multiples similar to our luxury goods peer group median. On our estimates, Marimekko trades at 19E-20E EV/EBIT multiple of 18.8x and 15.4x which translates into 14-18% discount compared to the luxury goods peer group median. Our target price translates into EV/EBIT multiple of 19.6x and 16.0x on our 19E-20E estimates, which still are below the EV/EBIT multiples of Marimekko's luxury goods peer group. We keep our rating "HOLD" with TP of EUR 39 (prev. EUR 30).

## MARIMEKKO

Consumer Durables & Apparel/Finland, November 7, 2019 Company update

#### Estimates

|   | FY2013              | FY2014               | FY2015              | FY2016                | FY2017                |                    | 201                  |                      |                     | FY2018                |                     | 201                 |                      |                      | FY2019E               | FY2020E        |
|---|---------------------|----------------------|---------------------|-----------------------|-----------------------|--------------------|----------------------|----------------------|---------------------|-----------------------|---------------------|---------------------|----------------------|----------------------|-----------------------|----------------|
| Marimekko estimates<br>Finland            | 112010              | 112014               | 112013              | 112010                |                       | Q1                 | 02                   | Q3                   | Q4                  | 112010                | Q1                  | 02                  | 03                   | Q4E                  |                       |                |
| Retail revenue                            | 35.1                | 35.4                 | 37.6                | 38.9                  | 40.8                  | 7.7                | 11.8                 | 12.6                 | 13.0                | 45.1                  | 8.5                 | 13.3                | 14.6                 | 15.2                 | 51.6                  | 56.3           |
| Wholesale revenue<br>License revenue      | 16.5<br>0.6         | 16.2<br>0.4          | 14.7<br>0.4         | 16.6<br>0.3           | 14.6<br>0.2           | 4.2<br>0.0         | 4.3<br>0.0           | 4.6<br>0.0           | 5.2<br>0.0          | 18.3<br>0.2           | 4.2<br>0.1          | 3.5<br>0.0          | 5.0<br>0.0           | 5.5<br>0.0           | 18.2<br>0.2           | 18.5<br>0.2    |
| Total                                     | 52.2                | 52.0                 | 52.7                | 55.8                  | 55.7                  | 11.9               | 16.2                 | 17.2                 | 18.3                | 63.5                  | 12.8                | 16.8                | 19.7                 | 20.8                 | 70.0                  | 75.0           |
|   |                     |                      |                     |                       |                       |                    |                      |                      |                     |                       |                     |                     |                      |                      |                       |                |
| Scandinavia                               |                     |                      |                     |                       |                       |                    |                      |                      |                     |                       |                     |                     |                      |                      |                       |                |
| Retail revenue                            | 4.4                 | 5.2                  | 4.8                 | 5.0                   | 5.1                   | 1.0                | 1.6                  | 1.3                  | 1.4                 | 5.3                   | 1.2                 | 1.3                 | 1.5                  | 1.5                  | 5.5                   | 5.8            |
| Wholesale revenue                         | 3.8                 | 3.3                  | 2.9                 | 2.9                   | 3.4                   | 0.9                | 0.7                  | 0.9                  | 1.2                 | 3.7                   | 1.0                 | 0.8                 | 1.0                  | 1.2                  | 4.0                   | 4.2            |
| License revenue<br>Total                  | 0.0<br>8.2          | 0.0<br><b>8.5</b>    | 0.0<br><b>7.8</b>   | 0.0<br><b>7.9</b>     | 0.0<br><b>8.5</b>     | 0.0<br><b>1.9</b>  | 0.0<br><b>2.2</b>    | 0.0<br><b>2.3</b>    | 0.0<br><b>2.6</b>   | 0.0<br><b>9.0</b>     | 0.0<br><b>2.1</b>   | 0.0<br><b>2.1</b>   | 0.0<br><b>2.5</b>    | 0.0<br><b>2.8</b>    | 0.0<br><b>9.5</b>     | 0.0<br>10.1    |
|   | 0.2                 | 0.5                  | /.0                 | 7.5                   | 0.5                   | 1.5                | 2.2                  | 2.5                  | 2.0                 | 5.0                   | 2.1                 | 2.1                 | 2.5                  | 2.0                  | 0.0                   | 10.1           |
| EMEA                                      |                     |                      |                     |                       |                       |                    |                      |                      |                     |                       |                     |                     |                      |                      |                       |                |
| Retail revenue                            | 1.4                 | 1.5                  | 1.2                 | 1.1                   | 1.1                   | 0.4                | 0.4                  | 0.3                  | 0.4                 | 1.5                   | 0.4                 | 0.4                 | 0.3                  | 0.4                  | 1.5                   | 1.8            |
| Wholesale revenue                         | 6.2                 | 5.9                  | 6.9                 | 7.8                   | 8.3                   | 2.1                | 1.8                  | 2.2                  | 2.3                 | 8.4                   | 3.0                 | 2.7                 | 2.3                  | 2.4                  | 10.4                  | 11.5           |
| License revenue<br>Total                  | 0.1<br>7.7          | 0.2<br><b>7.5</b>    | 0.2<br><b>8.3</b>   | 0.3<br><b>9.2</b>     | 0.3<br><b>9.7</b>     | 0.1<br><b>2.6</b>  | 0.1<br><b>2.3</b>    | 0.1<br><b>2.7</b>    | 0.1<br><b>2.8</b>   | 0.4<br><b>10.3</b>    | 0.1<br><b>3.5</b>   | 0.1<br><b>3.2</b>   | 0.1<br><b>2.8</b>    | 0.1<br><b>2.9</b>    | 0.4<br>12.3           | 0.4<br>13.7    |
| lotai                                     | 1.1                 | 7.5                  | 0.3                 | 5.2                   | 5.7                   | 2.0                | 2.5                  | 2.7                  | 2.0                 | 10.5                  | 5.5                 | 3.2                 | 2.0                  | 2.5                  | 12.5                  | 13.7           |
| North America                             |                     |                      |                     |                       |                       |                    |                      |                      |                     |                       |                     |                     |                      |                      |                       |                |
| Retail revenue                            | 5.6                 | 6.0                  | 5.9                 | 5.2                   | 5.3                   | 1.0                | 1.4                  | 1.4                  | 1.5                 | 5.2                   | 1.0                 | 1.5                 | 1.7                  | 1.6                  | 5.7                   | 6.0            |
| Wholesale revenue                         | 2.5                 | 2.0                  | 2.4                 | 2.2                   | 2.5                   | 0.5                | 0.9                  | 0.8                  | 0.4                 | 2.7                   | 0.6                 | 0.5                 | 0.6                  | 0.4                  | 2.1                   | 2.2            |
| License revenue                           | 0.4<br>8.5          | 0.6<br><b>8.6</b>    | 1.0<br><b>9.2</b>   | 0.5<br>7.9            | 0.5<br><b>8.3</b>     | 0.1<br><b>1.6</b>  | 0.1<br><b>2.4</b>    | 0.0<br>2.2           | 0.0<br><b>2.0</b>   | 0.3<br><b>8.2</b>     | 0.3<br>1.9          | 0.1<br><b>2.0</b>   | 0.1<br><b>2.3</b>    | 0.0<br><b>2.1</b>    | 0.5<br>8.3            | 0.5<br>8.7     |
|   | 0.0                 | 0.0                  | 9.2                 | 7.9                   | 0.3                   | 1.0                | 2.4                  | 2.2                  | 2.0                 | 0.2                   | 1.9                 | 2.0                 | 2.3                  | 2.1                  | 0.3                   | 0.7            |
| APAC                                      |                     |                      |                     |                       |                       |                    |                      |                      |                     |                       |                     |                     |                      |                      |                       |                |
| Retail revenue                            | 2.3                 | 2.7                  | 3.2                 | 3.5                   | 4.0                   | 0.9                | 0.9                  | 0.9                  | 1.3                 | 4.0                   | 1.0                 | 1.0                 | 1.0                  | 1.5                  | 4.6                   | 5.7            |
| Wholesale revenue                         | 15.2                | 14.9                 | 14.5                | 15.4                  | 15.5                  | 4.8                | 4.3                  | 4.6                  | 2.7                 | 16.4                  | 5.8                 | 4.1                 | 5.0                  | 3.6                  | 18.4                  | 22.3           |
| License revenue                           | 0.0<br>17.5         | 0.0<br>17.5          | 0.0<br>17.7         | 0.0<br><b>18.8</b>    | 0.6<br><b>20.2</b>    | 0.4<br>6.1         | 0.0<br>5.1           | 0.0<br>5.5           | 0.0<br><b>4.1</b>   | 0.4<br><b>20.8</b>    | 0.0<br>6.8          | 0.0<br>5.1          | 1.2<br>7.2           | 1.0<br><b>6.1</b>    | 2.2<br>25.2           | 0.0<br>28.0    |
| local                                     | 17.5                | 17.5                 | 17.7                | 10.0                  | 20.2                  | 0.1                | 5.1                  | 0.0                  | 4.1                 | 20.8                  | 0.0                 | 5.1                 | 1.2                  | 0.1                  | 25.2                  | 28.0           |
| REVENUE SPLIT                             |                     |                      |                     |                       |                       |                    |                      |                      |                     |                       |                     |                     |                      |                      |                       |                |
| Finland                                   | 52.2                | 52.0                 | 52.7                | 55.8                  | 55.7                  | 11.9               | 16.2                 | 17.2                 | 18.3                | 63.5                  | 12.8                | 16.8                | 19.7                 | 20.8                 | 70.0                  | 75.0           |
| International                             | 41.9                | 42.1                 | 43.0                | 43.8                  | 46.6                  | 12.2               | 12.1                 | 12.7                 | 11.4                | 48.3                  | 14.3                | 12.4                | 14.8                 | 13.9                 | 55.3                  | 60.4           |
| Finland growth (%)                        | 096                 | 096                  | 196                 | 696                   | 096                   | 196                | 30 %                 | 14 %                 | 12 %                | 14 96                 | 7%                  | 4 %                 | 14 %                 | 14 %                 | 10 %                  | 796            |
| International growth (%)                  | 16 %                | 196                  | 296                 | 296                   | 696                   | 14 %               | 17 %                 | 4 %                  | -15%                | 4%                    | 18 %                | 2%                  | 17 %                 | 21 %                 | 14 96                 | 9%             |
| REVENUE SPLIT                             |                     |                      |                     |                       |                       |                    |                      |                      |                     |                       |                     |                     |                      |                      |                       |                |
| Retail<br>Wholesale                       | 48.8<br>44.2        | 50.7<br>42.2         | 52.7<br>41.4        | 53.6<br>44.9          | 56.3<br>44.4          | 10.9<br>12.6       | 16.0<br>11.9         | 16.5<br>13.2         | 17.7<br>11.8        | 61.1<br>49.5          | 12.1<br>14.5        | 17.4<br>11.5        | 19.2<br>13.9         | 20.3<br>13.1         | 69.0<br>53.1          | 75.7<br>58.7   |
| License                                   | 1.1                 | 42.2                 | 1.6                 | 1.1                   | 1.6                   | 0.6                | 0.3                  | 0.2                  | 0.2                 | 49.5                  | 0.5                 | 0.2                 | 13.9                 | 1.2                  | 3.3                   | 1.1            |
| Retail growth (%)                         | 12 %                | 496                  | 496                 | 296                   | 596                   | -4 %               | 22 %                 | 8%                   | 7%                  | 896                   | 1196                | 9%                  | 16 %                 | 15 %                 | 13 96                 | 10 %           |
| Wholesale growth (%)                      | 196                 | -4 %                 | -2 %                | 9%                    | -196                  | 15 %               | 31 %                 | 19 %                 | -10 %               | 12 %                  | 15 %                | -3%                 | 6%                   | 11 %                 | 796                   | 11 96          |
| License growth (%)                        | -24 %               | 12 96                | 26 %                | -31 96                | 52 %                  | 293 %              | -43 %                | -80 %                | 16 %                | -22 %                 | -22 %               | -32 %               | 761 %                | <i>495 %</i>         | 155 %                 | -67 %          |
| TOTAL REVENUE                             | 94.0                | 94.2                 | 95.7                | 99.6                  | 102.3                 | 24.1               | 28.2                 | 29.8                 | 29.7                | 111.9                 | 27.1                | 29.1                | 34.5                 | 34.6                 | 125.3                 | 135.4          |
| Growth (%)                                | 696                 | 096                  | 296                 | 496                   | 396                   | 7%                 | 24 %                 | 10 %                 | 0%                  | 9%                    | 12.6%               | 3.3%                | 15.5%                | 16.4%                | 12 %                  | 896            |
| Raw materials & consumables<br>Growth (%) | -33.5<br>14 %       | -32.8<br><i>-2 %</i> | -35.2<br>7%         | -40.2<br>14 %         | -37.4<br><i>-7 %</i>  | -9.0<br><i>6 %</i> | -10.9<br><i>18 %</i> | -11.2<br><i>25 %</i> | -11.0<br><i>3 %</i> | -42.1<br><i>13 %</i>  | -10.2<br>13 %       | -9.6<br><i>4.0%</i> | -13.0<br><i>4.0%</i> | -11.5<br><i>4.0%</i> | -44.3<br>596          | -47.1<br>6%    |
| Gross profit                              | 60.5                | -2 %                 | 60.4                | 74 90<br>59.4         | 64.9                  | 15.1               | 17.3                 | 18.7                 | 18.7                | 69.8                  | 16.9                | 4.0%<br>19.5        | 21.5                 | 23.1                 | 81.1                  | 88.3           |
| Gross margin                              | 64.3 %              | 65.2 %               | <i>63.2 %</i>       | 59.6 %                | 63.4 %                | 62.7%              | 61.4%                | 62.6%                | 62.9%               | 62.4 %                | 62.4%               | 67.0%               | 62.4%                | 66.8%                | 64.7 %                | 65.2 %         |
| Total OPEX                                | -54.4               | -51.0                | -55.1               | -53.4                 | -54.0                 | -13.3              | -13.8                | -13.3                | -16.8               | -57.3                 | -12.1               | -12.2               | -12.1                | -17.0                | -53.4                 | -56.7          |
| Growth (%)                                | 696                 | -6 %                 | 896                 | -3 96                 | 196                   | 2%                 | 3%                   | 8 %                  | 11 %                | 696                   | -9 %                | -12 %               | -9%                  | 196                  | -796                  | 696            |
| % of revenue                              | 696                 | 54 %                 | 58 %                | 54 %                  | 53 %                  | 55.3%              | <i>48.9</i> %        | 44.6%                | 56.7%               | 51 %                  | 44.8%               | 41.8%               | 35.2%                | <i>49.0%</i>         | 43 %                  | 42 %           |
| Adj. EBITDA<br><i>Adj. EBITDA margin</i>  | 8.1                 | 10.6                 | 6.2<br><i>6.4 %</i> | 10.2<br><i>10.2 %</i> | 12.0<br><i>11.7 %</i> | 1.9<br><i>8.0%</i> | 3.7                  | 6.9<br><i>23.0%</i>  | 2.2<br>7.3%         | 14.6                  | 5.7<br><i>20.9%</i> | 6.8<br><i>23.4%</i> | 11.0<br><i>31.9%</i> | 6.1                  | 29.6<br><i>23.6 %</i> | 33.2           |
|   | 8.6 %               | 11.2 %               |                     |                       |                       |                    | 13.0%                |                      |                     | 13.1 %                |                     |                     |                      | 17.6%                |                       | 24.5 %         |
| Adj. EBIT<br>Adj. EBIT margin             | 1.6<br><i>1.7 %</i> | 6.2<br><i>6.6 %</i>  | 1.5<br><i>1.6 %</i> | 6.1<br><i>6.1 %</i>   | 8.6<br><i>8.4 %</i>   | 1.2<br><i>4.8%</i> | 3.1<br><i>11.1%</i>  | 6.3<br><i>21.1%</i>  | 1.6<br><i>5.5%</i>  | 12.2<br><i>10.9 %</i> | 2.6<br><i>9.6%</i>  | 3.7<br>12.7%        | 7.8<br><i>22.7%</i>  | 2.9<br><i>8.3%</i>   | 17.0<br><i>13.6 %</i> | 20.4<br>15.1 % |
|   | 1.1 10              | 0.0 10               |                     | <i> 10</i>            | 0.7 10                |                    |                      | 2                    | 5.5 10              | 10                    | 0.070               | //                  | 10                   |                      |                       | vli research   |

# MARIMEKKO

### Consumer Durables & Apparel/Finland, November 7, 2019 Company update

#### Valuation

|  | MCAP      | EV/Sales     | EV/Sales     | EV/Sales | EV/EBITDA | EV/EBITDA   | EV/EBITDA       | EV/EBIT | EV/EBIT | EV/EBIT       | 1      | Equity ratio | J      |
|--|-----------|--------------|--------------|----------|-----------|-------------|-----------------|---------|---------|---------------|--------|--------------|--------|
| MARIMEKKO PEERS                            | local FX  | 19           | 20           | 21       | 19        | 20          | 21              | 19      | 20      | 21            | 19     | 20           | 21     |
| Premium goods                              |           |              |              |          |           |             |                 |         |         |               |        |              |        |
| Guess?, Inc.                               | 1197      | 0.5x         | 0.4x         |          | 6.1x      | 5.3x        |                 | 9.0x    | 7.6x    |               |        |              |        |
| HUGO BOSS AG                               | 2659      | 1.0x         | 0.9x         | 0.9x     | 5.7x      | 5.3x        | 4.9x            | 8.2x    | 7.5x    | 6.9x          | 47%    | 50%          | 51%    |
| Joules Group Plc                           | 230       | 1.0x         | 0.8x         |          | 8.5x      | 7.5x        |                 | 13.0x   | 11.0x   |               |        |              |        |
| Capri Holdings Limited                     | 5120      | 1.2x         | 1.0x         | 0.9x     | 6.1x      | 5.2x        | 4.5x            | 7.8x    | 6.6x    | 5.7x          | 37%    | 44%          |        |
| Ralph Lauren Corporation Class A           | 7792      | 1.2x         | 1.2x         | 1.1x     | 7.5x      | 7.1x        | 6.6x            | 10.1x   | 9.4x    | 8.6x          | 47%    | 47%          | 45%    |
| Ted Baker PLC                              | 189       | 0.6x         | 0.5x         | 0.5x     | 4.3x      | 4.0x        | 4.2x            | 9.8x    | 8.9x    | 8.1x          | 37%    | 38%          | 40%    |
| Luxury goods                               |           |              |              |          |           |             |                 |         |         |               |        |              |        |
| Brunello Cucinelli S.p.A.                  | 1958      | 3.3x         | 3.0x         | 2.8x     | 19.0x     | 17.2x       | 15.7x           | 25.6x   | 23.2x   | 21.3x         | 50%    | 52%          | 54%    |
| Burberry Group plc                         | 8496      | 2.7x         | 2.5x         | 2.4x     | 12.9x     | 11.8x       | 10.5x           | 16.7x   | 15.1x   | 13.3x         | 62%    | 64%          | 66%    |
| Hermes International SCA                   | 67546     | 9.5x         | 8.6x         | 7.8x     | 23.5x     | 21.2x       | 19.1x           | 27.6x   | 24.7x   | 22.1x         | 70%    | 72%          | 73%    |
| Moncler SpA                                | 8931      | 5.2x         | 4.5x         | 3.9x     | 14.9x     | 12.8x       | 11.2x           | 17.2x   | 14.7x   | 12.8x         | 66%    | 69%          | 72%    |
| Prada S.p.A.                               | 65506     | 2.4x         | 2.3x         | 2.2x     | 10.3x     | 9.8x        | 9.4x            | 24.6x   | 21.1x   | 17.9x         | 55%    | 55%          | 55%    |
| Salvatore Ferragamo S.p.A.                 | 2914      | 2.0x         | 1.9x         | 1.7x     | 13.2x     | 11.8x       | 10.5x           | 19.1x   | 16.5x   | 14.2x         | 52%    | 53%          | 54%    |
| Premium goods median                       | 1928      | 1.0x         | 0.9x         | 0.9x     | 6.1x      | 5.3x        | 4.7x            | 9.4x    | 8.3x    | 7.5x          | 42%    | 46%          | 45%    |
| Luxury goods median                        |           | 3.0x         | 2.8x         | 2.6x     | 14.1x     | 12.3x       | 10.8x           | 21.8x   | 18.8x   | 16.1x         | 58%    | 59%          | 60%    |
| Marimekko (Evli est.)                      | 697       | 2.6x         | 2.3x         | 2.1x     | 10.8x     | 9.4x        | 8.8x            | 18.8x   | 15.4x   | 13.7x         | 43%    | 45%          | 45%    |
| Marimekko premium vs. premium goods median |           | 168 %        | 170 %        | 133 %    | 77 %      | 77 %        | 87 %            | 99 %    | 86 %    | 82 %          | 3%     | -2 %         | 0 %    |
|  |           | D            | ividend viel | d        |           | EBIT margir |                 |         | ROCE-%  |               |        | ROE-%        |        |
| MARIMEKKO PEERS                            | Ticker    | 19           | 20           | u<br>21  | 19        | 20          | 21              | 19      | 20      | 21            | 19     | 20           | 21     |
| Premium goods                              | HCKCI     | 13           | 20           | 21       | 13        | 20          | 21              | 13      | 20      | 21            | 13     | 20           |        |
| Guess?, Inc.                               | GES-US    | 2.5%         | 2.5%         |          | 5.4%      | 5.7%        | 6.3%            |         |         |               | 15.9%  | 26.0%        |        |
| HUGO BOSS AG                               | BOSS-DE   | 6.8%         | 7.3%         | 7.6%     | 11.7%     | 12.2%       | 12.7%           | 22.2%   | 23.1%   | 24.0%         | 21.8%  | 20.0%        | 22.8%  |
| Joules Group Plc                           | JOUL-GB   | 1.0%         | 1.3%         | 7.0%     | 7.3%      | 7.3%        | 12.7%           | 22.2%   | 23.1%   | 24.0%         | 21.0%  | 22.3%        | 22.0%  |
| Capri Holdings Limited                     | CPRI-US   | 0.0%         | 0.0%         | 0.0%     | 15.2%     | 15.7%       | 16.1%           | 13.9%   | 14.4%   |               | 24.3%  | 21.1%        | 19.2%  |
| Ralph Lauren Corporation Class A           | RL-US     | 2.7%         | 2.9%         | 3.1%     | 11.8%     | 12.2%       | 12.7%           | 14.3%   | 15.4%   | 14.5%         | 19.7%  | 20.2%        | 20.0%  |
| Ted Baker PLC                              | TED-GB    | 5.7%         | 6.3%         | 6.9%     | 5.6%      | 5.9%        | 6.3%            | 8.1%    | 8.6%    | 9.0%          | 11.4%  | 11.9%        | 9.6%   |
| Luxury goods                               | ILD-OD    | 3.7 %        | 0.3%         | 0.3%     | 3.0-70    | 3.3-10      | 0.5%            | 0.1-70  | 0.0%    | 3.0-/0        | 11.4%  | 11.3%        | 5.0%   |
| Brunello Cucinelli S.p.A.                  | BC-IT     | 1.2%         | 1.3%         | 1.4%     | 12.9%     | 13.0%       | 13.1%           | 17.6%   | 18.1%   | 18.5%         | 16.8%  | 16.4%        | 16.6%  |
| Burberry Group plc                         | BRBY-GB   | 2.2%         | 2.3%         | 2.6%     | 16.2%     | 16.8%       | 17.7%           | 27.4%   | 28.1%   | 29.1%         | 24.2%  | 23.7%        | 23.6%  |
| Hermes International SCA                   | RMS-FR    | 0.8%         | 0.9%         | 1.0%     | 34.2%     | 34.7%       | 35.4%           | 31.6%   | 30.0%   | 28.3%         | 24.2%  | 23.7%        | 20.7%  |
| Moncler SpA                                | MONC-IT   | 1.2%         | 1.4%         | 1.6%     | 30.3%     | 30.6%       | 30.7%           | 31.8%   | 31.0%   | 29.9%         | 27.1%  | 24.4%        | 23.1%  |
| Prada S.p.A.                               | 1913-HK   | 2.6%         | 2.6%         | 2.9%     | 9.8%      | 10.9%       | 12.1%           | 7.1%    | 8.1%    | 23.3%<br>9.2% | 8.3%   | 7.4%         | 8.7%   |
| Salvatore Ferragamo S.p.A.                 | SFER-IT   | 2.0%         | 2.0%         | 2.5%     | 10.4%     | 11.3%       | 12.1%           | 12.9%   | 14.1%   | 15.3%         | 11.5%  | 12.7%        | 13.8%  |
| Premium goods median                       | JI LIN-II | 2.0%<br>2.6% | 2.2%         | 5.0%     | 9.5%      | 9.7%        | 12.3%0<br>12.7% | 14.1%   | 14.9%   | 14.5%         | 19.7%  | 21.1%        | 19.6%  |
| Luxury goods median                        |           | 1.6%         | 1.8%         | 2.0%     | 14.5%     | 14.9%       | 15.4%           | 22.5%   | 23.1%   | 23.4%         | 20.0%  | 19.2%        | 18.6%  |
| Marimekko (Evli est.)                      |           | 1.9%         | 2.1%         | 2.4%     | 13.6%     | 15.1%       | 15.2%           | 22.1%   | 25.5%   | 25.9%         | 33.4%  | 35.5%        | 31.8%  |
| manner (Eth cou)                           |           | 1.0 /0       | A. 1 /V      | A. T /V  | 10.0 /0   | 70.170      | 10.2.70         |         | 20.0 /0 | 2010 /0       | 30.470 | 30.0 /0      | 011070 |

# MARIMEKKO

### Consumer Durables & Apparel/Finland, November 7, 2019 Company update

| EVLI ESTIMATES, EURm                 | 2018Q1 | 2018Q2 | 2018Q3 | 2018Q4 | 2018  | 2019Q1 | 2019Q2 | 2019Q3 | 2019Q4E | 2019E | 2020E | 2021E |
|--------------------------------------|--------|--------|--------|--------|-------|--------|--------|--------|---------|-------|-------|-------|
| Net sales                            | 24.1   | 28.2   | 29.8   | 29.7   | 111.9 | 27.1   | 29.1   | 34.5   | 34.6    | 125.3 | 135.4 | 146.3 |
| EBITDA                               | 1.9    | 3.7    | 6.9    | 2.2    | 14.6  | 5.7    | 6.8    | 11.0   | 6.1     | 29.5  | 32.9  | 34.6  |
| EBITDA margin (%)                    | 8.0    | 13.0   | 23.0   | 7.3    | 13.1  | 21.0   | 23.3   | 31.9   | 17.6    | 23.6  | 24.3  | 23.7  |
| EBIT                                 | 1.2    | 3.1    | 6.3    | 1.6    | 12.2  | 2.6    | 3.7    | 7.8    | 2.9     | 17.0  | 20.4  | 22.2  |
| EBIT margin (%)                      | 4.8    | 11.1   | 21.1   | 5.5    | 10.9  | 9.6    | 12.7   | 22.7   | 8.3     | 13.6  | 15.1  | 15.2  |
| Net financial items                  | -0.4   | 0.2    | -0.1   | 0.0    | -0.2  | -0.1   | -0.6   | 0.0    | 0.0     | -0.7  | -0.9  | -0.7  |
| Pre-tax profit                       | 0.8    | 3.4    | 6.2    | 1.7    | 12.1  | 2.5    | 3.1    | 7.8    | 2.9     | 16.3  | 19.5  | 21.5  |
| Tax                                  | -0.2   | -2.1   | -1.2   | -0.4   | -3.9  | -0.5   | -0.6   | -1.5   | -0.6    | -3.1  | -3.9  | -4.3  |
| Tax rate (%)                         | 21.0   | 61.7   | 19.8   | 22.2   | 32.0  | 21.0   | 18.7   | 18.6   | 20.0    | 19.2  | 20.0  | 20.0  |
| Net profit                           | 0.6    | 1.3    | 5.0    | 1.3    | 8.2   | 1.9    | 2.5    | 6.4    | 2.3     | 13.2  | 15.6  | 17.2  |
| EPS                                  | 0.08   | 0.16   | 0.61   | 0.16   | 1.01  | 0.24   | 0.31   | 0.78   | 0.28    | 1.62  | 1.91  | 2.12  |
| EPS adjusted (diluted no. of shares) | 0.08   | 0.16   | 0.61   | 0.16   | 1.01  | 0.24   | 0.31   | 0.78   | 0.28    | 1.62  | 1.91  | 2.12  |
| Dividend per share                   | 0.00   | 0.00   | 0.00   | 0.00   | 1.85  | 0.00   | 0.00   | 0.00   | 0.00    | 0.70  | 0.80  | 0.90  |
| SALES, EURm                          |        |        |        |        |       |        |        |        |         |       |       |       |
| Finland                              | 11.9   | 16.2   | 17.2   | 18.3   | 63.5  | 12.8   | 16.8   | 19.7   | 20.8    | 70.0  | 75.0  | 81.0  |
| Scandinavia                          | 1.9    | 2.2    | 2.3    | 2.6    | 9.0   | 2.1    | 2.1    | 2.5    | 2.8     | 9.5   | 10.1  | 10.9  |
| EMEA                                 | 2.6    | 2.3    | 2.7    | 2.8    | 10.3  | 3.5    | 3.2    | 2.8    | 2.9     | 12.3  | 13.7  | 14.8  |
| North America                        | 1.6    | 2.4    | 2.2    | 2.0    | 8.2   | 1.9    | 2.0    | 2.3    | 2.1     | 8.3   | 8.7   | 9.4   |
| Asia Pacific                         | 6.1    | 5.1    | 5.5    | 4.1    | 20.8  | 6.8    | 5.1    | 7.2    | 6.1     | 25.2  | 28.0  | 30.3  |
| Total                                | 24.1   | 28.2   | 29.8   | 29.7   | 111.9 | 27.1   | 29.1   | 34.5   | 34.6    | 125.3 | 135.4 | 146.3 |
| SALES GROWTH, Y/Y %                  |        |        |        |        |       |        |        |        |         |       |       |       |
| Finland                              | 0.8    | 30.1   | 14.1   | 11.6   | 14.1  | 7.3    | 3.9    | 14.5   | 13.5    | 10.2  | 7.2   | 8.0   |
| Scandinavia                          | 7.9    | 19.7   | 0.9    | 0.9    | 6.5   | 11.4   | -5.5   | 7.8    | 6.6     | 5.0   | 6.2   | 8.0   |
| EMEA                                 | 21.9   | 0.8    | 19.6   | -11.0  | 5.9   | 33.1   | 39.2   | 4.9    | 4.3     | 19.5  | 11.0  | 8.0   |
| North America                        | -7.8   | 16.5   | -0.7   | -11.7  | -0.8  | 22.4   | -18.0  | 4.0    | 4.9     | 1.3   | 4.5   | 8.0   |
| Asia Pacific                         | 20.3   | 23.6   | 1.1    | -25.9  | 3.2   | 11.8   | -0.8   | 31.4   | 49.7    | 21.3  | 11.0  | 8.0   |
| Total                                | 7.1    | 23.9   | 9.6    | -0.3   | 9.3   | 12.6   | 3.3    | 15.5   | 16.4    | 12.0  | 8.1   | 8.0   |
| EBIT, EURm                           |        |        |        |        |       |        |        |        |         |       |       |       |
| Group (EBIT only)                    | 1.2    | 3.1    | 6.3    | 1.6    | 12.2  | 2.6    | 3.7    | 7.8    | 2.9     | 17.0  | 20.4  | 22.2  |
| Total                                | 1.2    | 3.1    | 6.3    | 1.6    | 12.2  | 2.6    | 3.7    | 7.8    | 2.9     | 17.0  | 20.4  | 22.2  |
| EBIT margin, %                       |        |        |        |        |       |        |        |        |         |       |       |       |
| Total                                | 4.8    | 11.1   | 21.1   | 5.5    | 10.9  | 9.6    | 12.7   | 22.7   | 8.3     | 13.6  | 15.1  | 15.2  |

# MARIMEKKO

### Consumer Durables & Apparel/Finland, November 7, 2019 Company update

| INCOME STATEMENT, EURm                   | 2014 | 2015 | 2016 | 2017  | 2018  | 2019E | 2020E | 2021E |
|--|------|------|------|-------|-------|-------|-------|-------|
| Sales                                    | 94.2 | 95.7 | 99.6 | 102.3 | 111.9 | 125.3 | 135.4 | 146.3 |
| Sales growth (%)                         | 0.2  | 1.6  | 4.1  | 2.7   | 9.3   | 12.0  | 8.1   | 8.0   |
| EBITDA                                   | 10.6 | 6.0  | 10.2 | 11.9  | 14.6  | 29.5  | 32.9  | 34.6  |
| EBITDA margin (%)                        | 11.2 | 6.3  | 10.3 | 11.6  | 13.1  | 23.6  | 24.3  | 23.7  |
| Depreciation                             | -4.3 | -4.5 | -4.1 | -3.3  | -2.4  | -2.0  | -2.4  | -2.7  |
| EBITA                                    | 6.3  | 1.5  | 6.1  | 8.6   | 12.2  | 17.0  | 20.4  | 22.2  |
| Goodwill amortization / writedown        | 0.0  | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   | 0.0   | 0.0   |
| EBIT                                     | 6.3  | 1.5  | 6.1  | 8.6   | 12.2  | 17.0  | 20.4  | 22.2  |
| EBIT margin (%)                          | 6.7  | 1.6  | 6.1  | 8.4   | 10.9  | 13.6  | 15.1  | 15.2  |
| Reported EBIT                            | 5.6  | 1.5  | 5.0  | 8.4   | 12.2  | 17.0  | 20.4  | 22.2  |
| EBIT margin (reported) (%)               | 5.9  | 1.6  | 5.0  | 8.2   | 10.9  | 13.6  | 15.1  | 15.2  |
| Net financials                           | -0.1 | 0.0  | -0.1 | -1.2  | -0.2  | -0.7  | -0.9  | -0.7  |
| Pre-tax profit                           | 6.2  | 1.5  | 6.0  | 7.4   | 12.1  | 16.3  | 19.5  | 21.5  |
| Taxes                                    | -1.4 | -0.5 | -1.1 | -1.5  | -3.9  | -3.1  | -3.9  | -4.3  |
| Minority shares                          | 0.0  | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   | 0.0   | 0.0   |
| Net profit                               | 4.1  | 1.1  | 3.8  | 5.7   | 8.2   | 13.2  | 15.6  | 17.2  |
| Cash NRIs                                | -0.7 | 0.0  | -1.1 | -0.2  | 0.0   | 0.0   | 0.0   | 0.0   |
| Non-cash NRIs                            | 0.0  | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   | 0.0   | 0.0   |
| BALANCE SHEET, EURm                      |      |      |      |       |       |       |       |       |
| Assets                                   |      |      |      |       |       |       |       |       |
| Fixed assets                             | 18   | 17   | 15   | 13    | 5     | 6     | 7     | 8     |
| Goodwill                                 | 0    | 0    | 0    | 0     | 0     | 0     | 0     | 0     |
| Right of use assets                      | 0    | 0    | 0    | 0     | 37    | 35    | 34    | 33    |
| Inventory                                | 18   | 18   | 21   | 21    | 22    | 24    | 27    | 29    |
| Receivables                              | 7    | 6    | 8    | 7     | 7     | 8     | 9     | 10    |
| Liquid funds                             | 4    | 4    | 3    | 6     | 23    | 25    | 24    | 33    |
| Total assets                             | 47   | 46   | 48   | 47    | 94    | 99    | 101   | 113   |
| Liabilities                              |      |      |      |       |       |       |       |       |
| Shareholder's equity                     | 29   | 27   | 28   | 31    | 40    | 39    | 49    | 60    |
| Minority interest                        | 0    | 0    | 0    | 0     | 0     | 0     | 0     | 0     |
| Convertibles                             | 0    | 0    | 0    | 0     | 0     | 0     | 0     | 0     |
| Lease liabilities                        | 0    | 0    | 0    | 0     | 37    | 35    | 34    | 33    |
| Deferred taxes                           | 0    | 0    | 1    | 1     | 1     | 1     | 1     | 1     |
| Interest bearing debt                    | 4    | 7    | 6    | 3     | 0     | 6     | 0     | 0     |
| Non-interest bearing current liabilities | 10   | 11   | 13   | 13    | 16    | 18    | 18    | 19    |
| Other interest-free debt                 | 4    | 0    | 0    | 0     | 0     | 0     | 0     | 0     |
| Total liabilities                        | 47   | 46   | 48   | 47    | 94    | 99    | 101   | 113   |
| CASH FLOW, EURm                          |      |      |      |       |       |       |       |       |
| + EBITDA                                 | 11   | 6    | 10   | 12    | 15    | 30    | 33    | 35    |
| - Net financial items                    | 0    | 0    | 0    | -1    | 0     | -1    | -1    | -1    |
| - Taxes                                  | -1   | 0    | -1   | -2    | -3    | -3    | -4    | -4    |
| - Increase in Net Working Capital        | 2    | 1    | -3   | 1     | 2     | -1    | -4    | -1    |
| +/- Other                                | -1   | 0    | -1   | 0     | 0     | 0     | 0     | 0     |
| = Cash flow from operations              | 10   | 6    | 5    | 10    | 13    | 24    | 24    | 28    |
| - Capex                                  | -2   | -4   | -2   | -1    | -3    | -12   | -12   | -12   |
| - Acquisitions                           | 0    | 0    | 0    | 0     | 0     | 0     | 0     | 0     |
| + Divestments                            | 0    | 0    | 0    | 0     | 9     | 0     | 0     | 0     |
| = Free cash flow                         | 8    | 3    | 3    | 9     | 19    | 12    | 12    | 16    |
| +/- New issues/buybacks                  | 0    | 0    | 0    | 0     | 5     | 1     | 0     | 0     |
| - Paid dividend                          | -2   | -3   | -3   | -3    | -4    | -15   | -6    | -7    |
| +/- Other                                | -4   | 0    | -1   | -3    | -3    | 4     | -8    | -1    |
| Change in cash                           | 1    | 0    | -1   | 3     | 17    | 2     | -1    | 9     |

# MARIMEKKO

### Consumer Durables & Apparel/Finland, November 7, 2019 Company update

| KEY FIGURES                                    | 2015   | 2016  | 2017  | 2018  | 2019E       | 2020E      | 2021E       |
|--|--------|-------|-------|-------|-------------|------------|-------------|
| M-cap  | 67     | 77    | 82    | 168   | 304         | 304        | 304         |
| Net debt (excl. convertibles)                  | 3      | 2     | -3    | 14    | 16          | 9          | 0           |
| Enterprise value                               | 70     | 79    | 79    | 182   | 320         | 313        | 304         |
| Sales  | 96     | 100   | 102   | 112   | 125         | 135        | 146         |
| EBITDA   | 6      | 10    | 12    | 15    | 30          | 33         | 35          |
| EBIT   | 2      | 6     | 9     | 12    | 17          | 20         | 22          |
| Pre-tax  | 2      | 6     | 7     | 12    | 16          | 19         | 21          |
| Earnings                                       | 1      | 5     | 6     | 8     | 13          | 16         | 17          |
| Equity book value (excl. minorities)           | 27     | 28    | 31    | 40    | 39          | 49         | 60          |
| Valuation multiples                            |        |       |       |       |             |            |             |
| EV/sales                                       | 0.7    | 0.8   | 0.8   | 1.6   | 2.6         | 2.3        | 2.1         |
| EV/EBITDA                                      | 11.7   | 7.8   | 6.6   | 12.4  | 10.8        | 9.5        | 8.8         |
| EV/EBITA                                       | 46.8   | 13.0  | 9.2   | 14.9  | 18.8        | 15.4       | 13.7        |
| EV/EBIT  | 46.8   | 13.0  | 9.2   | 14.9  | 18.8        | 15.4       | 13.7        |
| EV/OCF   | 11.0   | 14.5  | 7.9   | 14.3  | 13.1        | 12.8       | 10.8        |
| EV/FCFF  | -134.6 | 24.4  | 8.1   | 9.6   | 14.8        | 14.5       | 11.9        |
| P/FCFE   | 24.2   | 23.3  | 9.3   | 9.0   | 25.3        | 24.8       | 19.1        |
| P/E  | 63.5   | 15.7  | 13.8  | 20.5  | 23.1        | 19.5       | 17.7        |
| P/B  | 2.5    | 2.7   | 2.7   | 4.2   | 7.8         | 6.2        | 5.1         |
| Target EV/EBITDA                               | 0.0    | 0.0   | 0.0   | 0.0   | 11.3        | 9.9        | 9.2         |
| Target EV/EBIT                                 | 0.0    | 0.0   | 0.0   | 0.0   | 19.6        | 16.0       | 14.3        |
| Target EV/FCF                                  | 0.0    | 0.0   | 0.0   | 0.0   | 27.7        | 26.6       | 19.9        |
| Target P/B                                     | 0.0    | 0.0   | 0.0   | 0.0   | 8.1         | 6.5        | 5.3         |
| Target P/E                                     | 0.0    | 0.0   | 0.0   | 0.0   | 24.1        | 20.4       | 18.4        |
| Per share measures                             |        |       |       |       |             |            |             |
| Number of shares                               | 8,090  | 8,090 | 8,090 | 8,090 | 8,130       | 8,130      | 8,130       |
| Number of shares (diluted)                     | 8,090  | 8,090 | 8,090 | 8,090 | 8,130       | 8,130      | 8,130       |
| EPS  | 0.13   | 0.60  | 0.73  | 1.01  | 1.62        | 1.91       | 2.12        |
| Operating cash flow per share                  | 0.79   | 0.68  | 1.23  | 1.57  | 2.99        | 3.00       | 3.46        |
| Free cash flow per share                       | 0.34   | 0.41  | 1.08  | 2.32  | 1.48        | 1.51       | 1.96        |
| Book value per share                           | 3.35   | 3.50  | 3.79  | 4.95  | 4.79        | 6.00       | 7.32        |
| Dividend per share                             | 0.35   | 0.40  | 0.50  | 1.85  | 0.70        | 0.80       | 0.90        |
| Dividend payout ratio, %                       | 267.6  | 66.3  | 68.6  | 182.6 | 43.2        | 41.8       | 42.5        |
| Dividend yield, %                              | 4.2    | 4.2   | 5.0   | 8.9   | 1.9         | 2.1        | 2.4         |
| FCF yield, %                                   | 4.1    | 4.3   | 10.7  | 11.2  | 4.0         | 4.0        | 5.2         |
| Efficiency measures                            |        |       |       |       |             |            |             |
| ROE  | 3.8    | 17.6  | 20.0  | 23.2  | 33.4        | 35.5       | 31.8        |
| ROCE   | 4.7    | 17.9  | 25.4  | 22.2  | 22.1        | 25.5       | 25.9        |
| Financial ratios                               |        |       |       |       |             |            |             |
| Inventories as % of sales                      | 19.3   | 21.4  | 20.4  | 19.8  | 19.5        | 20.0       | 20.0        |
| Receivables as % of sales                      | 6.2    | 8.1   | 6.5   | 6.2   | 6.2         | 6.5        | 6.5         |
| Non-interest bearing liabilities as % of sales | 11.7   | 13.2  | 12.2  | 13.9  | 14.0        | 13.0       | 13.0        |
| NWC/sales, %                                   | 13.9   | 16.3  | 14.7  | 12.0  | 11.7        | 13.5       | 13.5        |
| Operative CAPEX/sales, %                       | 3.8    | 2.2   | 1.1   | 2.6   | 9.8         | 9.0        | 8.4         |
| CAPEX/sales (incl. acquisitions), %            | 3.8    | 2.2   | 1.1   | 2.6   | 9.8         | 9.0        | 8.4         |
| FCFF/EBITDA                                    | -0.1   | 0.3   | 0.8   | 1.3   | 9.8<br>0.7  | 9.0<br>0.7 | 0.4         |
| Net debt/EBITDA, book-weighted                 | -0.1   | 0.3   | -0.2  | 0.9   | 0.7         | 0.7        | 0.7         |
| Debt/equity, market-weighted                   | 0.5    | 0.2   | -0.2  | 0.9   | 0.5         | 0.3        | 0.0         |
|  | 58.9   | 58.4  | 65.1  | 42.7  | 0.0<br>39.4 | 48.3       | 0.0<br>52.9 |
| Equity ratio, book-weighted                    | 58.9   |       |       |       | 39.4        |            |             |
| Gearing, %                                     | 11.3   | 8.8   | -9.4  | 34.3  | 41.0        | 19.2       | 0.0         |

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Consumer Durables & Apparel/Finland, November 7, 2019 Company update

| OWNERSHIP STRUCTURE                        | SHARES          | EURm    | %     |
|--|-----------------|---------|-------|
| Muotitila Oy                               | 1,297,700       | 48.534  | 16.0% |
| Moomin Characters Oy Ltd                   | 615,240         | 23.010  | 7.6%  |
| Ehrnrooth Anna Sophia                      | 400,377         | 14.974  | 4.9%  |
| Varma Mutual Pension Insurance Company     | 385,920         | 14.433  | 4.7%  |
| Oy Etra Invest Ab                          | 233,000         | 8.714   | 2.9%  |
| Odin Finland                               | 231,301         | 8.651   | 2.8%  |
| Ilmarinen Mutual Pension Insurance Company | 215,419         | 8.057   | 2.6%  |
| Nordea Small Cap                           | 199,885         | 7.476   | 2.5%  |
| Veritas Pension Insurance Company Ltd.     | 160,470         | 6.002   | 2.0%  |
| Evli Finnish Small Cap Fund                | 101,787         | 3.807   | 1.3%  |
| Ten largest                                | 3,841,099       | 143.657 | 47%   |
| Residual                                   | 4,288,735       | 160.399 | 53%   |
| Total                                      | 8,129,834       | 304.056 | 100%  |
| EARNINGS CALENDAR                          |                 |         |       |
| February 13, 2020                          | FY 2019 Results |         |       |

| OTHER EVENTS      |                 |  |
|-------------------|-----------------|--|
| November 04, 2020 | Q3 report       |  |
| August 13, 2020   | Q2 report       |  |
| May 14, 2020      | Q1 report       |  |
| February 13, 2020 | FY 2019 Results |  |

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Consumer Durables & Apparel/Finland, November 7, 2019 Company update

DEFINITIONS

| P/E  | EPS  |
|--|--|
|  |  |
| Price per share<br>Earnings per share  | Profit before extraord. items and taxes- income taxes + minority interest            |
| Lannings per snare   | Number of shares   |
| P/BV   | DPS  |
|  |  |
| Price per share  | Dividend for the financial period per share  |
| Shareholders' equity + taxed provisions per share                                |  |
|  |  |
| Market cap   | OCF (Operating cash flow)  |
|  |  |
| Price per share * Number of shares   | EBITDA – Net financial items – Taxes – Increase in working                           |
|  | capital – Cash NRIs ± Other adjustments  |
|  |  |
| EV (Enterprise value)  | FCF (Free cash flow)   |
| Market cap + net debt + minority interest at market value -                      |  |
| share of associated companies at market value                                    | Operating cash flow – operative CAPEX – acquisitions + divestments                   |
|  |  |
| EV/Solog   |  |
| EV/Sales   | FCF yield, %   |
| Enterprise value   | Free cash flow   |
| Sales  | Market cap   |
|  |  |
| EV/EBITDA  | Operative CAPEX/sales  |
| F  |  |
| Enterprise value<br>Earnings before interest, tax, depreciation and amortization | Capital expenditure – divestments – acquisitions<br>Sales                            |
| Earnings octore interest, tax, depreciation and amorazation                      | Sales  |
| EV/EBIT  | Net working capital  |
|  |  |
| Enterprise value   | Current assets – current liabilities   |
| Operating profit   |  |
| Net debt   | Capital employed/Share   |
|  |  |
| Interest bearing debt – financial assets   | Total assets – non-interest bearing debt   |
|  | Number of shares   |
| Total assets   | Gooving  |
|  | Gearing  |
| Balance sheet total  | Net debt   |
|  | Equity   |
|  |  |
| Div yield, %   | Debt/Equity, %   |
| Dividend per share   |  |
| Dividend per share<br>Price per share  | Interest bearing debt<br>Shareholders' equity + minority interest + taxed provisions |
|  | Shareholders equity + minority interest + taxed provisions                           |
|  |  |
| Payout ratio, %  | Equity ratio, %  |
|  |  |
| Total dividends  | Shareholders' equity + minority interest + taxed provisions                          |
| Earnings before extraordinary items and taxes – income taxes + minority interest | Total assets – interest-free loans   |
|  |  |
| ROCE, %  | CAGR, %  |
|  |  |
| Profit before extraordinary items + interest expenses+ other financial costs     | Cumulative annual growth acts August and the   |
| Balance sheet total – non-interest bearing debt (average)                        | Cumulative annual growth rate = Average growth per year                              |
|  |  |
| ROE, %   |  |
|  |  |
| Profit before extraordinary items and taxes – income taxes                       |  |
| Shareholder's equity + minority interest + taxed provisions (average)            |  |
|  |  |
|  |  |

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#### Name(s) of the analyst(s): Rissanen

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