

Health Care/Finland, March 30, 2020 Company update

### 20E guidance withdrawn

Pihlajalinna withdrew its 20E guidance as it is challenging to assess and predict the total impacts of the coronavirus. Half of the operations are expected to remain stable but the demand for non-urgent health care and oral health services has declined. We expect 20E revenue to remain at the same level as in '19 (EUR 519m) and adj. EBIT of EUR 27m (28% y/y). However, there are significant uncertainties with our short-term estimates. Our rating is now "BUY" ("HOLD") with TP of EUR 16.

#### 20E guidance temporarily withdrawn

Pihlajalinna withdrew its guidance for 20E as it is challenging to predict the total financial and operational impacts caused by COVID-19 and the given emergency laws. A new guidance will be given at a later point, when the total impacts can be more reliably assessed. According to the company, during the first months of the year, turnover and profitability have developed as expected. Based on the previous guidance given in February, Pihlajalinna expected turnover and adj. EBIT to improve from the previous year.

#### Non-urgent and oral health services hampered by COVID-19

According to the company, comprehensive outsourcing in the context of the social welfare and healthcare reform and other fixed-price invoicing is related to a steady recognition of income over time. Profitability of these kinds of contracts normally remains stable, even during periods of low demand. Demand for housing services for the elderly and recruitment services is not expected be affected by the situation. Therefore, more than half of the business operations are expected to remain stable. Also, demand for remote services has increased. Pihlajalinna's fitness centers have been temporarily closed since late March and the demand for non-urgent healthcare and oral health services has decreased due to the coronavirus. We expect the demand for these services to increase after the situation, which should partly compensate this period of low demand.

### "BUY" ("HOLD") with TP of EUR 16

We have decreased our 20E turnover expectation by  $\sim$ 3% and adj. EBIT expectation by  $\sim$ 24%. We now expect 20E turnover to remain at the same level as in '19 (EUR 519m) and adj. EBIT of EUR 27m (28% y/y). Adj. EBIT is expected to improve due to the cost savings resulting from the efficiency improvement program that was launched last summer. However, we note that there are significant uncertainties especially with our short-term estimates. The tender offer by Mehiläinen is currently being under review of the FCCA. As expected, the FCCA initiated the phase two investigation, meaning that the process will be completed at the end of Q2'20E or latest during Q3'20E. We keep our TP at the tender offer price of EUR 16 and upgrade our rating to "BUY" ("HOLD").



■ BUY □ HOLD ■ SELL

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KEY FIGU	IRES									
	Sales EURm	EBIT EURm	EBIT %	FCF EURm	EPS EUR	P/E (x)	EV/Sales (x)	EV/EBIT (x)	FCF yield %	DPS EUR
2018	487.8	14.4	3.0%	-74.5	0.20	42.4	0.8	27.1	-38.2	0.10
2019	518.7	20.9	4.0%	9.6	0.47	32.3	1.1	26.6	2.8	0.00
2020E	519.4	26.8	5.2%	4.7	0.56	23.3	1.0	18.6	1.6	0.19
2021E	562.5	37.0	6.6%	17.4	0.92	14.3	0.9	13.1	5.9	0.30
2022E	579.4	40.6	7.0%	22.6	1.08	12.2	0.8	11.5	7.6	0.36
Market car	p, EURm		297 G	earing 2020E,	0/0		159.3 CAGR	EPS 2019-2	2, %	31.5
Net debt 2	.020E, EURm		189 P	rice/book 2020	DΕ		2.6 CAGR	sales 2019-	22, %	3.8
Enterprise	value, EURm		500 D	ividend yield 2	2020E, %		1.4 ROE 2	020E, %		11.9
Total asset	s 2020E, EURr	n	429 Ta	ax rate 2020E,	0/0	20.1 ROCE 2020E, %				8.0
Goodwill 2	2020E, EURm		174 E	quity ratio 202	20E, %	27.7 PEG, P/E 20/CAGR				2.1

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### **Estimates**

Net sales	2017	2018E	Q1'19	Q2'19	Q3'19	Q4'19	2019	Q1'20E	Q2'20E	Q3'20E	Q4'20E	2020E
Corporate Customers	82.6	103.7	31.6	30.3	27.0	32.8	121.7	33.5	23.2	32.5	36.5	125.7
of which insurance companies	26.6	25.2	7.1	6.7	5.9	7.9	27.6	8.0	5.2	7.7	9.4	30.4
of which other corporates	56.0	78.5	24.5	23.6	21.1	24.9	94.1	25.5	18.0	24.8	27.1	95.4
Private Customers	67.9	92.1	26.5	25.6	21.1	24.9	98.1	25.2	10.2	24.1	28.1	87.6
Public sector customers	330.5	349.7	89.3	89.6	90.0	91.9	360.8	91.6	91.0	92.3	94.2	369.1
Total	424.0	487.8	132.5	129.7	122.7	133.8	518.6	135.1	108.4	133.2	142.7	519.4
Net sales growth												
Corporate Customers	-	25.5%	20.6%	19.6%	18.4%	11.6%	17.3%	6.0%	-23.3%	20.4%	11.4%	3.3%
Private Customers	-	35.6%	19.4%	5.1%	0.5%	1.2%	6.5%	-5.0%	-60.0%	14.0%	13.0%	-10.7%
Public sector customers	-	5.8%	4.9%	-0.8%	5.0%	3.7%	3.2%	2.6%	1.6%	2.6%	2.5%	2.3%
Total	6.2%	15.0%	11.1%	3.5%	5.5%	5.4%	6.3%	1.9%	-16.4%	8.5%	6.7%	0.1%
Adj. EBITDA (group)	34.0	45.9	12.6	10.8	17.4	14.4	55.2	14.2	9.8	21.0	17.8	62.8
Adj. EBITDA-margin (group)	8.0%	9.4%	9.5%	8.3%	14.2%	10.8%	10.6%	10.5%	9.0%	15.8%	12.5%	12.1%

Source: Pihlajalinna, Evli Research

### Valuation

	Security	MCAP	EV/EBITDA	EV/EBITDA	EV/EBITDA	EV/EBIT	EV/EBIT	EV/EBIT	P/E	P/E	P/E
PIHLAJALINNA PEER GROUP	identifier	Local FX	19	20	21	19	20	21	19	20	21
Ambea AB	AMBEA-SE	4007	11.2x	7.1x	6.0x	24.4x	14.8x	11.9x	8.9x	8.2x	6.6x
Attendo AB	ATT-SE	6558	12.1x	10.2x	8.9x	33.4x	27.7x	21.3x	37.6x	32.8x	19.1x
CareTech Holdings PLC	CTH-GB	415	10.9x	8.7x	7.8x	14.1x	10.8x	9.5x	9.3x	9.3x	8.0x
Fresenius SE & Co. KGaA	FRE-DE	19130	7.4x	5.8x	5.2x	11.0x	8.7x	7.6x	10.3x	10.4x	9.2x
Georgia Healthcare Group Plc	GHG-GB	101	5.6x	4.0x	3.3x	7.7x	5.1x	4.0x	7.2x	6.3x	4.9x
GHP Specialty Care AB	GHP-SE	860	10.9x	6.1x	5.4x	26.1x	12.8x	11.4x	23.6x	16.4x	13.1x
Humana AB	HUM-SE	1945	9.7x	6.7x	6.2x	17.8x	12.1x	11.1x	8.4x	7.4x	6.8x
Korian SA	KORI-FR	2378	11.1x	8.6x	8.4x	20.9x	16.1x	15.5x	18.5x	16.1x	13.4x
LNA Sante SA	LNA-FR	362	12.4x	10.0x	8.2x	16.2x	13.3x	12.0x	14.4x	13.3x	11.9x
Mediclinic International Plc	MDC-GB	2194	9.6x	7.0x	6.6x	14.8x	10.8x	9.8x	11.2x	10.2x	8.8x
Orpea SA	ORP-FR	5873	18.9x	15.5x	14.3x	26.9x	22.5x	20.2x	23.6x	21.5x	19.4x
RHON-KLINIKUM AG	RHK-DE	1192	9.8x	11.8x	10.5x	24.8x	71.9x	42.1x	47.3x	75.2x	51.3x
Spire Healthcare Group PLC	SPI-GB	295	7.6x	5.7x	4.9x	11.0x	12.0x	9.5x	29.6x	13.2x	8.8x
Terveystalo Oy Class A	TTALO-FI	1031	11.1x	8.7x	7.6x	22.5x	17.3x	13.6x	18.3x	18.2x	14.1x
Peer Group Median		3442	10.9x	7.8x	7.1x	19.4x	13.0x	11.6x	16.3x	13.2x	10.5x
Peer Group Average		1568	10.6x	8.3x	7.4x	19.4x	18.3x	14.2x	19.2x	18.5x	14.0x
Pihlajalinna (Evli est.)		347	10.1x	8.0x	6.6x	26.6x	18.6x	13.1x	32.3x	23.3x	14.3x
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### INTERIM FIGURES

EVLI ESTIMATES, EURm	2019Q1	2019Q2	2019Q3	2019Q4	2019	2020Q1E	2020Q2E	2020Q3E	2020Q4E	2020E	2021E	2022E
Net sales	132.5	129.7	122.7	133.8	518.7	135.1	108.4	133.2	142.7	519.4	562.5	579.4
EBITDA	12.5	10.9	17.4	14.3	55.1	14.2	9.8	21.0	17.8	62.8	73.7	76.9
EBITDA margin (%)	9.4	8.4	14.2	10.7	10.6	10.5	9.0	15.8	12.5	12.1	13.1	13.3
EBIT	3.9	2.1	9.3	5.6	20.9	5.2	0.8	12.0	8.8	26.8	37.0	40.6
EBIT margin (%)	2.9	1.6	7.6	4.2	4.0	3.8	0.7	9.0	6.2	5.2	6.6	7.0
Net financial items	-1.0	-1.0	-1.0	-1.0	-4.0	-1.2	-1.2	-1.2	-1.2	-5.0	-5.0	-4.0
Pre-tax profit	2.9	1.1	8.3	4.6	16.9	3.9	-0.5	10.8	7.6	21.8	32.0	36.6
Tax	-0.7	-0.3	-0.3	-0.6	-1.9	-0.8	0.0	-2.1	-1.5	-4.4	-6.4	-7.3
Tax rate (%)	24.1	27.3	3.6	13.0	11.2	20.3	0.0	19.3	19.7	20.1	20.0	20.0
Net profit	1.8	-0.1	6.6	2.4	10.7	2.7	-0.6	6.5	4.1	12.8	20.8	24.4
EPS	0.08	0.00	0.29	0.11	0.47	0.12	-0.03	0.29	0.18	0.56	0.92	1.08
EPS adjusted (diluted no. of shares)	0.08	0.00	0.29	0.11	0.47	0.12	-0.03	0.29	0.18	0.56	0.92	1.08
Dividend per share	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.19	0.30	0.36
SALES, EURm												
Corporate Customers	31.6	30.3	27.0	32.8	121.7	33.5	23.2	32.5	36.5	125.7	143.6	147.9
Private Customers	26.5	25.6	21.1	24.9	98.1	25.2	10.2	24.1	28.1	87.6	100.7	103.7
Public sector customers	89.3	89.6	90.0	91.9	360.8	91.6	91.0	92.3	94.2	369.1	382.5	394.0
Eliminations	-14.9	-15.7	-15.4	-15.8	-61.8	-15.2	-16.0	-15.7	-16.2	-63.1	-64.3	-66.3
Total	132.5	129.7	122.7	133.8	518.7	135.1	108.4	133.2	142.7	519.4	562.5	579.4
SALES GROWTH, Y/Y %												
Corporate Customers	14.1	27.1	8.9	11.6	15.1	6.0	-23.3	20.4	11.4	3.3	14.2	3.0
Private Customers	19.4	5.1	1.0	1.2	6.6	-5.0	-60.0	14.0	13.0	-10.7	15.0	3.0
Public sector customers	6.9	-2.5	7.5	3.7	3.8	2.6	1.6	2.6	2.5	2.3	3.6	3.0
Eliminations	4.9	6.8	17.6	1.3	7.3	2.0	2.0	2.0	2.3	2.1	2.0	3.0
Total	11.2	3.5	5.5	5.4	6.3	1.9	-16.4	8.5	6.7	0.1	8.3	3.0
EBIT, EURm												
Group	3.9	2.1	9.3	5.6	20.9	5.2	0.8	12.0	8.8	26.8	37.0	40.6
Total	3.9	2.1	9.3	5.6	20.9	5.2	0.8	12.0	8.8	26.8	37.0	40.6
EBIT margin, %												
Total	2.9	1.6	7.6	4.2	4.0	3.8	0.7	9.0	6.2	5.2	6.6	7.0

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Seles	INCOME STATEMENT, EURm	2015	2016	2017	2018	2019	2020E	2021E	2022E
BeTDA   12.7   29.4   34.3   4.9   55.1   6.28   77.7   78.9   78.9   78.5   77.7   78.9   78.5	Sales	213.4	399.1	424.0	487.8	518.7	519.4	562.5	579.4
EETITIA narajin (ki)         6.0         7.4         8.1         9.4         10.6         7.2.1         13.1         13.2         13.3         33.4         36.0         36.7         36.4         36.0         36.7         36.4         26.0         36.0         36.0         36.0         36.0         36.0         36.0         36.0         36.0         36.0         36.0         36.0         36.0         46.0         37.0         46.0 <td>Sales growth (%)</td> <td>43.3</td> <td>87.0</td> <td>6.2</td> <td>15.0</td> <td>6.3</td> <td>0.1</td> <td>8.3</td> <td>3.0</td>	Sales growth (%)	43.3	87.0	6.2	15.0	6.3	0.1	8.3	3.0
Depreciation	EBITDA	12.7	29.4	34.3	45.9	55.1	62.8	73.7	76.9
Depreciation	EBITDA margin (%)	6.0	7.4	8.1	9.4	10.6	12.1	13.1	13.3
Soogle Marchigation / writedown   0,0		-8.0	-12.8	-14.2	-31.5	-34.2	-36.0	-36.7	-36.4
EBIT margin Pigh	EBITA	4.7	16.6	20.1	14.4	20.9	26.8	37.0	40.6
February   February	Goodwill amortization / writedown	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Reported EBIF   3.9   15.1   19.2   13.8   10.2   28.8   37.0   40.6   26.8   26.8   10.0   40.6   26.8   37.0   40.6   26.8   37.0   40.6   26.8   37.0   40.6   26.8   37.0   40.6   26.8   37.0   40.6   27.0   40.6   40.6   27.0   40.6	EBIT	4.7	16.6	20.1	14.4	20.9	26.8	37.0	40.6
Reported EBIF   3.9   15.1   19.2   13.8   10.2   28.8   37.0   40.6   26.8   26.8   10.0   40.6   26.8   37.0   40.6   26.8   37.0   40.6   26.8   37.0   40.6   26.8   37.0   40.6   26.8   37.0   40.6   27.0   40.6   40.6   27.0   40.6	EBIT margin (%)	2.2	4.2	4.7	3.0	4.0	5.2	6.6	7.0
Net financials		3.9	15.1	19.2	13.8	10.2	26.8	37.0	40.6
Pe-lay pofit	EBIT margin (reported) (%)	1.8	3.8	4.5	2.8	2.0	5.2	6.6	7.0
Taxes	Net financials	-2.3	-1.2	-1.4	-3.8	-4.0	-5.0	-5.0	-4.0
Minority shares	Pre-tax profit	2.4	15.4	18.7	10.6	16.9	21.8	32.0	36.6
Net profit	Taxes	-0.1	-3.0	-3.4	-2.7	-1.9	-4.4	-6.4	-7.3
Cash NRIs         -0.8         -1.5         -0.9         -0.6         -1.07         0.0         0.0         0.0           Non-cash NRIs         0.0         0.0         0.0         0.0         0.0         0.0         0.0           Assets           Fixed assets         69         67         83         68         74         69         67         67           Goodwill         76         92         104         170         1774         174         174         174           Right of use assets         0         0         0         116         108         109         118         122           Inventory         2         2         2         2         3         3         3         3         3         3         3         3         3         3         3         3         3         3         3         4         122         4         4         4         9         118         122         12         2         3         3         3         3         3         3         3         3         3         3         3         3         3         3         3         3         3	Minority shares	-0.8	-2.7	-4.6	-3.3	-4.3	-4.7	-4.8	-4.9
Non-cash NRIs   O.0	Net profit	0.7	8.2	9.8	4.0	0.0	12.8	20.8	24.4
BALANCE SHEET, EURm	Cash NRIs	-0.8	-1.5	-0.9	-0.6	-10.7	0.0	0.0	0.0
Assets   Fixed assets   69	Non-cash NRIs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Assets   Fixed assets   69	BALANCE SHEET, EURm								
Fixed assets         69         67         83         68         74         69         67         67           Goodwill         76         92         104         170         174         172         183         23         4         4         42         447         12         10         11         4         14         14         14         14         14         14         14         14         14         14         14         14         14         14         14         14         14         14	Assets								
Right of use assets         0         0         0         116         108         109         118         122           Inventory         2         2         2         2         3         4         4         3         3         3         4         4         4         3         3         4	Fixed assets	69	67	83	68	74	69	67	67
Inventory	Goodwill	76	92	104	170	174	174	174	174
Receivables	Right of use assets	0	0	0	116	108	109	118	122
Receivables	•	2		2					
Liquid funds         15         28         37         36         27         36         39         41           Total assets         185         218         254         437         438         429         442         447           Liabilities         3         5         25         442         447           Minority interest         1         3         6         9         5         5         5         5           Convertibles         0         <	•	20					32		
	Liquid funds		28	37	36	27	36		41
Shareholder's equity         92         98         100         121         101         114         130         148           Minority interest         1         3         6         9         5         5         5         5           Convertibles         0	Total assets	185	218	254	437	438	429	442	447
Minority interest   1	Liabilities								
Convertibles         0         0         0         0         0         0         0         0           Lease liabilities         0         0         0         119         114         109         118         122           Deferred taxes         5         6         <	Shareholder's equity	92	98	100	121	101	114	130	148
Lease liabilities         0         0         0         119         114         109         118         122           Deferred taxes         5         6         6         6         6         6         6         6         6         6           Interest bearing debt         42         52         77         99         107         117         97         79           Non-interest bearing current liabilities         42         55         62         80         102         75         82         84           Other interest-free debt         3         3         3         3         2         4         4         4         4         4         4         4         7         7         -4         -4         -5         -5         -5         -4         -4         -6         -7         -7         -1         -1         -4	Minority interest	1	3	6	9	5	5	5	5
Deferred taxes         5         6         7         7         7         99         107         117         97         79         79           Non-interest bearing current liabilities         42         55         62         80         102         75         82         84           Other interest-free debt         3         3         3         3         2         1         7	Convertibles	0	0	0	0	0	0	0	0
Interest bearing debt	Lease liabilities	0	0	0	119	114	109	118	122
Non-interest bearing current liabilities         42         55         62         80         102         75         82         84           Other interest-free debt         3         3         3         2         2         2         2         2           Total liabilities         185         217         254         437         438         429         442         447           CASH FLOW, EURm           + EBITDA         13         29         34         46         55         63         74         77           - Net financial items         -2         -1         -1         -4         -4         -5         -5         -5         -4           - Net financial items         -2         -1         -1         -4         -4         -5         -5         -5         -4           - Net financial items         -2         -1         -1         -4         -4         -5         -5         -5         -4           - Increase in Net Working Capital         9         8         7         2         14         -12         3         1           +/- Other         -2         -1         0         -1         -15         -5	Deferred taxes	5	6	6	6	6	6	6	6
Other interest-free debt         3         3         3         3         2         2         2         2         2           Total liabilities         185         217         254         437         438         429         442         447           CASH FLOW, EURM         TOTA         4         437         438         429         442         447           + EBITDA         13         29         34         46         55         63         74         77           - Net financial items         -2         -1         -1         -4         -4         -5         -5         -4           - Net financial items         -2         -1         -1         -4         -4         -5         -5         -5         -4         -4         -6         -7           - Increase in Net Working Capital         9         8         7         2         14         -12         3         1           +/- Other         -2         -1         0         -11         -15         -5         -5         -5         -5         -5         -5         -5         -5         -5         -5         -5         -5         -5         -5         -5         <	Interest bearing debt	42	52	77	99	107	117	97	79
Total liabilities         185         217         254         437         438         429         442         447           CASH FLOW, EURm         + EBITDA         13         29         34         46         55         63         74         77           - Net financial items         -2         -1         -1         -4         -4         -5         -5         -5         -4           - Taxes         0         -2         -5         -5         -4         -4         -6         -7           - Increase in Net Working Capital         9         8         7         2         14         -12         3         1           +/- Other         -2         -1         0         -11         -15         -5         -5         -5         -5           E Cash flow from operations         18         32         35         27         46         37         61         62           - Capex         -48         -5         -10         -23         -36         -32         -44         -39           - Acquisitions         0         0         0         0         0         0         0         0         0         0         0	Non-interest bearing current liabilities	42	55	62	80	102	75	82	84
CASH FLOW, EURm           + EBITDA         13         29         34         46         55         63         74         77           - Net financial items         -2         -1         -1         -4         -4         -5         -5         -4           - Taxes         0         -2         -5         -5         -4         -4         -6         -7           - Increase in Net Working Capital         9         8         7         2         14         -12         3         1           +/- Other         -2         -1         0         -11         -15         -5         -5         -5           - Cash flow from operations         18         32         35         27         46         37         61         62           - Capex         -48         -5         -10         -23         -36         -32         -44         -39           - Acquisitions         0         -22         -17         -79         0         0         0         0           + Divestments         0         0         0         0         0         0         0         0         0         0         0           <	Other interest-free debt	3	3	3	3	2	2	2	2
+ EBITDA         13         29         34         46         55         63         74         77           - Net financial items         -2         -1         -1         -4         -4         -5         -5         -4           - Taxes         0         -2         -5         -5         -4         -4         -6         -7           - Increase in Net Working Capital         9         8         7         2         14         -12         3         1           +/- Other         -2         -1         0         -11         -15         -5         -5         -5         -5           - Cash flow from operations         18         32         35         27         46         37         61         62           - Capex         -48         -5         -10         -23         -36         -32         -44         -39           - Acquisitions         0         -22         -17         -79         0         0         0         0           + Divestments         0         0         0         0         0         0         0         0         0           = Free cash flow         -30         6         8		185	217	254	437	438	429	442	447
- Net financial items         -2         -1         -1         -4         -4         -5         -5         -4           - Taxes         0         -2         -5         -5         -4         -4         -6         -7           - Increase in Net Working Capital         9         8         7         2         14         -12         3         1           +/- Other         -2         -1         0         -11         -15         -5         -5         -5           E Cash flow from operations         18         32         35         27         46         37         61         62           - Capex         -48         -5         -10         -23         -36         -32         -44         -39           - Acquisitions         0         -22         -17         -79         0         0         0         0           + Divestments         0         0         0         0         0         0         0         0         0           = Free cash flow         -30         6         8         -74         10         5         17         23           +/- New issues/buybacks         82         -1         -2	CASH FLOW, EURm								
- Taxes         0         -2         -5         -4         -4         -6         -7           - Increase in Net Working Capital         9         8         7         2         14         -12         3         1           +/- Other         -2         -1         0         -11         -15         -5         -5         -5           E Cash flow from operations         18         32         35         27         46         37         61         62           - Capex         -48         -5         -10         -23         -36         -32         -44         -39           - Acquisitions         0         -22         -17         -79         0         0         0         0           + Divestments         0         0         0         0         0         0         0         0         0           = Free cash flow         -30         6         8         -74         10         5         17         23           +/- New issues/buybacks         82         -1         -2         24         -22         0         0         0           - Paid dividend         0         0         -3         -3         -2	+ EBITDA	13	29	34	46	55	63	74	77
- Increase in Net Working Capital         9         8         7         2         14         -12         3         1           +/- Other         -2         -1         0         -11         -15         -5         -5         -5           E Cash flow from operations         18         32         35         27         46         37         61         62           - Capex         -48         -5         -10         -23         -36         -32         -44         -39           - Acquisitions         0         -22         -17         -79         0         0         0         0           + Divestments         0         0         0         0         0         0         0         0         0           = Free cash flow         -30         6         8         -74         10         5         17         23           +/- New issues/buybacks         82         -1         -2         24         -22         0         0         0           - Paid dividend         0         0         -3         -3         -2         0         -4         -7           +/- Other         -48         7         7         5	- Net financial items	-2	-1	-1	-4	-4	-5	-5	-4
+/- Other         -2         -1         0         -11         -15         -5         -5         -5           = Cash flow from operations         18         32         35         27         46         37         61         62           - Capex         -48         -5         -10         -23         -36         -32         -44         -39           - Acquisitions         0         -22         -17         -79         0         0         0         0           + Divestments         0	- Taxes	0	-2	-5	-5	-4	-4	-6	-7
= Cash flow from operations     18     32     35     27     46     37     61     62       - Capex     -48     -5     -10     -23     -36     -32     -44     -39       - Acquisitions     0     -22     -17     -79     0     0     0     0       + Divestments     0     0     0     0     0     0     0     0       = Free cash flow     -30     6     8     -74     10     5     17     23       +/- New issues/buybacks     82     -1     -2     24     -22     0     0     0       - Paid dividend     0     0     -3     -3     -2     0     -4     -7       +/- Other     -48     7     7     53     5     5     -10     -15	- Increase in Net Working Capital	9	8	7	2	14	-12	3	1
- Capex         -48         -5         -10         -23         -36         -32         -44         -39           - Acquisitions         0         -22         -17         -79         0         0         0         0           + Divestments         0         0         0         0         0         0         0         0         0           = Free cash flow         -30         6         8         -74         10         5         17         23           +/- New issues/buybacks         82         -1         -2         24         -22         0         0         0         0           - Paid dividend         0         0         -3         -3         -2         0         -4         -7           +/- Other         -48         7         7         53         5         5         -10         -15	+/- Other	-2	-1	0	-11	-15	-5	-5	-5
- Acquisitions         0         -22         -17         -79         0         0         0         0           + Divestments         0         0         0         0         0         0         0         0         0           = Free cash flow         -30         6         8         -74         10         5         17         23           +/- New issues/buybacks         82         -1         -2         24         -22         0         0         0           - Paid dividend         0         0         -3         -3         -2         0         -4         -7           +/- Other         -48         7         7         53         5         5         -10         -15	= Cash flow from operations	18	32	35	27	46	37	61	62
+ Divestments         0         23         23         4/- New issues/buybacks         82         -1         -2         24         -22         0         0         0         0         -7         -8         -7 <th< td=""><td>- Capex</td><td>-48</td><td>-5</td><td>-10</td><td>-23</td><td>-36</td><td>-32</td><td>-44</td><td>-39</td></th<>	- Capex	-48	-5	-10	-23	-36	-32	-44	-39
= Free cash flow     -30     6     8     -74     10     5     17     23       +/- New issues/buybacks     82     -1     -2     24     -22     0     0     0       - Paid dividend     0     0     -3     -3     -2     0     -4     -7       +/- Other     -48     7     7     53     5     5     -10     -15	- Acquisitions	0	-22	-17	-79	0	0	0	0
+/- New issues/buybacks 82 -1 -2 24 -22 0 0 0 -0 - Paid dividend 0 0 -3 -3 -3 -2 0 -4 -7 +/- Other -48 7 7 53 5 5 -10 -15	+ Divestments	0	0	0	0	0	0	0	0
- Paid dividend     0     0     -3     -3     -2     0     -4     -7       +/- Other     -48     7     7     53     5     5     -10     -15	= Free cash flow	-30	6	8	-74	10	5	17	23
+/- Other -48 7 7 53 5 5 -10 -15	+/- New issues/buybacks	82	-1	-2	24	-22	0	0	0
	- Paid dividend	0	0	-3		-2	0	-4	-7
Change in cash 4 12 10 -1 -9 9 3 1	+/- Other	-48	7	7	53	5	5	-10	-15
	Change in cash	4	12	10	-1	-9	9	3	1

Health Care/Finland, March 30, 2020 Company update

M-cap	2016	2017	2018	2019	2020E	2021E	2022E
IVI-Cap	380	275	195	346	297	297	297
Net debt (excl. convertibles)	25	40	181	194	189	176	160
Enterprise value	416	325	391	557	500	485	468
Sales	399	424	488	519	519	563	579
EBITDA	29	34	46	55	63	74	77
EBIT	17	20	14	21	27	37	41
Pre-tax	15	19	11	17	22	32	37
Earnings	10	11	5	11	13	21	24
Equity book value (excl. minorities)	98	100	121	101	114	130	148
Valuation multiples							
EV/sales	1.0	0.8	0.8	1.1	1.0	0.9	0.8
EV/EBITDA	14.2	9.5	8.5	10.1	8.0	6.6	6.1
EV/EBITA	25.1	16.2	27.1	26.6	18.6	13.1	11.5
EV/EBIT	25.1	16.2	27.1	26.6	18.6	13.1	11.5
EV/OCF	12.9	9.3	14.3	12.1	13.6	8.0	7.5
EV/FCFF	66.9	19.3	-11.7	20.3	16.4	9.2	8.8
P/FCFE	67.8	35.7	-2.6	36.0	62.9	17.0	13.1
P/E	39.1	25.7	42.4	32.3	23.3	14.3	12.2
P/B	3.9	2.7	1.6	3.4	2.6	2.3	2.0
Target EV/EBITDA	0.0	0.0	0.0	0.0	8.9	7.4	6.9
Target EV/EBIT	0.0	0.0	0.0	0.0	20.7	14.7	13.0
Target EV/FCF	0.0	0.0	0.0	0.0	117.8	31.1	23.3
Target P/B	0.0	0.0	0.0	0.0	3.2	2.8	2.4
Target P/E	0.0	0.0	0.0	0.0	28.4	17.4	14.9
Per share measures							
Number of shares	20,613	20,613	22,620	22,620	22,620	22,620	22,620
Number of shares (diluted)	20,613	20,613	22,620	22,620	22,620	22,620	22,620
EPS	0.47	0.52	0.20	0.47	0.56	0.92	1.08
Operating cash flow per share	1.57	1.69	1.21	2.03	1.62	2.69	2.74
Free cash flow per share	0.27	0.37	-3.29	0.42	0.21	0.77	1.00
Book value per share	4.74	4.87	5.36	4.47	5.03	5.77	6.54
Dividend per share	0.15	0.16	0.10	0.00	0.19	0.30	0.36
Dividend payout ratio, %	31.9	30.8	49.2	0.0	33.0	33.0	33.0
Dividend yield, %	0.8	1.2	1.2	0.0	1.4	2.3	2.7
FCF yield, %	1.5	2.8	-38.2	2.8	1.6	5.9	7.6
Efficiency measures							
ROE	10.2	10.8	4.2	9.6	11.9	17.0	17.5
ROCE	11.7	12.2	5.4	6.2	8.0	10.6	11.5
Financial ratios							
Inventories as % of sales	0.5	0.5	0.5	0.4	0.5	0.5	0.5
	6.7	5.9	8.2	9.1	6.2	6.2	6.2
Receivables as % of sales							14.5
	13.8	14.6	16.3	19.7	14.5	14.5	14.5
Receivables as % of sales	13.8 -6.9	14.6 -8.4	16.3 -8.0	19.7 -10.2	14.5 -7.9	14.5 -7.9	-7.9
Receivables as % of sales Non-interest bearing liabilities as % of sales							
Receivables as % of sales Non-interest bearing liabilities as % of sales NWC/sales, %	-6.9	-8.4	-8.0	-10.2	-7.9	-7.9	-7.9
Receivables as % of sales Non-interest bearing liabilities as % of sales NWC/sales, % Operative CAPEX/sales, %	-6.9 1.3	-8.4 2.4	-8.0 4.6	-10.2 7.0	-7.9 6.2	-7.9 7.7	-7.9 6.8
Receivables as % of sales Non-interest bearing liabilities as % of sales NWC/sales, % Operative CAPEX/sales, % CAPEX/sales (incl. acquisitions), %	-6.9 1.3 -4.1	-8.4 2.4 -1.6	-8.0 4.6 -11.6	-10.2 7.0 7.0	-7.9 6.2 6.2	-7.9 7.7 7.7	-7.9 6.8 6.8
Receivables as % of sales Non-interest bearing liabilities as % of sales NWC/sales, % Operative CAPEX/sales, % CAPEX/sales (incl. acquisitions), % FCFF/EBITDA	-6.9 1.3 -4.1 0.2	-8.4 2.4 -1.6 0.5	-8.0 4.6 -11.6 -0.7	-10.2 7.0 7.0 0.5	-7.9 6.2 6.2 0.5	-7.9 7.7 7.7 0.7	-7.9 6.8 6.8 0.7
Receivables as % of sales Non-interest bearing liabilities as % of sales NWC/sales, % Operative CAPEX/sales, % CAPEX/sales (incl. acquisitions), % FCFF/EBITDA Net debt/EBITDA, book-weighted	-6.9 1.3 -4.1 0.2 0.8	-8.4 2.4 -1.6 0.5 1.2	-8.0 4.6 -11.6 -0.7 3.9	-10.2 7.0 7.0 0.5 3.5	-7.9 6.2 6.2 0.5 3.0	-7.9 7.7 7.7 0.7 2.4	-7.9 6.8 6.8 0.7 2.1

Health Care/Finland, March 30, 2020 Company update

COMPANY DESCRIPTION: Pihlajalinna is the 3rd largest private social welfare and healthcare service provider in Finland offering a wide selection of services to private individuals, businesses, insurance companies and public sector entities, such as municipalities and joint municipal authorities. In its private clinics and hospitals Pihlajalinna provides general practitioner services, specialized care, emergency and on-call services, a wide range of surgical services, occupational healthcare and dental care. Pihlajalinna is the market leader in complete social and healthcare outsourcings in Finland.

INVESTMENT CASE: The demand for private social and healthcare services is growing due to ageing population and increasing pressure on public healthcare spending, offering Pihlajalinna growth opportunities in primary care as well as in specialized care. Profitability improvement stems from increased volumes and better utilization rate of the clinics.

OWNERSHIP STRUCTURE	SHARES	EURm	%
Lähitapiola Keskinäinen Vakuutusyhtiö	3,481,641	45.749	15.4%
Mww Yhtiö Oy	2,309,010	30.340	10.2%
Fennia Mutual Insurance Company	1,998,965	26.266	8.8%
Tapiola Keskinäinen Henkivakuutusyhtiö	1,891,385	24.853	8.4%
Elo Pension Company	1,267,161	16.650	5.6%
Niemistö Leena Katriina	703,475	9.244	3.1%
Ilmarinen Mutual Pension Insurance Company	490,000	6.439	2.2%
Fondita Nordic Micro Cap	470,000	6.176	2.1%
Fennia Life Insurance Company Ltd	273,099	3.589	1.2%
Sijoitusrahasto Taaleritehdas Mikro Markka	220,000	2.891	1.0%
Ten largest	13,104,736	172.196	58%
Residual	9,515,399	125.032	42%
Total	22,620,135	297.229	100%

EARNINGS CALENDAR	
May 08, 2020	Q1 report
August 14, 2020	Q2 report
November 04, 2020	Q3 report
OTHER EVENTS	

CEO: Joni Aaltonen Kehräsaari B, 33200 Tampere

CFO: Tarja Rantala

IR: Marko Savolainen

Health Care/Finland, March 30, 2020 Company update

### DEFINITIONS

P/E	EPS
Price per share  Earnings per share	Profit before extraord. items and taxes- income taxes + minority interest  Number of shares
P/BV	DPS
1 / DV	013
Price per share Shareholders' equity + taxed provisions per share	Dividend for the financial period per share
Shareholders equity + taxed provisions per share	
Market cap	OCF (Operating cash flow)
Price per share * Number of shares	EDITON N. C I.
rrice per snare intilities of snares	EBITDA – Net financial items – Taxes – Increase in working capital – Cash NRIs ± Other adjustments
EV (Enterprise value)	FCF (Free cash flow)
Market cap + net debt + minority interest at market value -	Operating cash flow – operative CAPEX – acquisitions + divestments
share of associated companies at market value	
EV/Sales	FCF yield, %
Enterprise value_ Sales	Free cash flow  Market cap
	'
EV/EBITDA	Operative CAPEX/sales
Enterprise value	Capital expenditure – divestments – acquisitions
Earnings before interest, tax, depreciation and amortization	Sales
EV/EBIT	Net working capital
Enterprise value	Current assets – current liabilities
Operating profit	
Net debt	Capital employed/Share
Interest heaving daht Francial accets	Total assets – non-interest bearing debt
Interest bearing debt – financial assets	Number of shares
Total assets	Gearing
Balance sheet total	Not dobt
balance sheet total	<u>Net debt</u> Equity
Div yield, %	Debt/Equity, %
<u>Dividend per share</u> Price per share	Interest bearing debt Shareholders' equity + minority interest + taxed provisions
·	Shareholders equity 1 millionly interest 1 dixed provisions
Payout ratio, %	Equity ratio, %
ι αγούτ ιατίο, 70	בקטונץ ומנוט, ייט
Total dividends	Shareholders' equity + minority interest + taxed provisions
Earnings before extraordinary items and taxes – income taxes + minority interest	Total assets – interest–free loans
ROCE, %	CAGR, %
	•
Profit before extraordinary items + interest expenses+ other financial costs  Balance sheet total – non-interest bearing debt (average)	Cumulative annual growth rate = Average growth per year
ROE, %	
Profit before extraordinary items and taxes – income taxes	
Shareholder's equity + minority interest + taxed provisions (average)	

## PIHI A JAI INNA

Health Care/Finland, March 30, 2020 Company update

### Important Disclosures

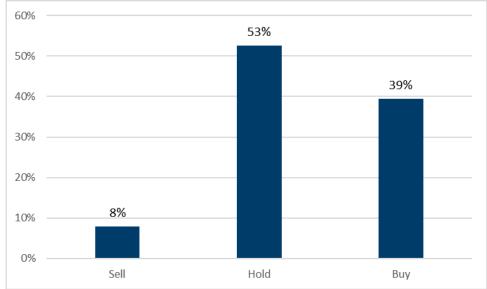
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Investment recommendations are defined as follows:

Target price compared to share price Recommendation

< -10 % SELL -10 - (+10) % HOLD > 10 % BUY

ERP's investment recommendation of the analyzed company is updated at least 2 timer per year.



The graph above shows the distribution of ERP's recommendations of companies under coverage in 1st of February 2019. If recommendation is not given, it is not mentioned here.

### Name(s) of the analyst(s): Rissanen

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